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MERRIMACK COUNTY

ANNUAL REPORT

1980

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Report of the
MERRIMACK COUNTY COMMISSIONERS

Albert M. Ayotte, Franklin
Edna C. McKenna, Concord
Peter J. Spaulding, Hopkinton

January 1, 1980 - December 31, 1980

Comprising those of the Commissioners, County Treasurer, Clerk of the Court, Sheriff, County Attorney, Nursing Home Administrator, Corrections Superintendent, Farm, Auditors and County Affiliated Agencies

CONTENTS

Dedication 3
Merrimack County Officers 4
Merrimack County Pupulation Change*% 8
Minutes of the Merrimack County Delegation 9
Merrimack County Budget Resolution 15
Report of the Merrimack County Commissioners 32
Treasurer's Report 33
Report of the Clerk of Superior Court 86
Report of the County Attorney 89
Report of the County Sheriff 90
Report of Merrimack County Welfare 93
Merrimack County Nursing Home 1980 Annual Report 94
Auxiliary Report - 1980 96
Merrimack County Nursing Home Chaplain's Report for 1980 . . . 97
Merrimack County Farm Report - 1980 98
Report of the Corrections Administration 99
Report of the Merrimack County Purchasing Agent 103
Reports of County Affiliated Agencies
- Merrimack County Cooperative Extension Service 104
- Department of Employment and Training 105
- Central N.H. Community Mental Health Services, Inc. 106
- Merrimack County Retired Senior Volunteer Program 107
- Merrimack County Conservation District 107
- Community Action Program 109
- The Friends Program 110
- Merrimack Rural Planning Office 111

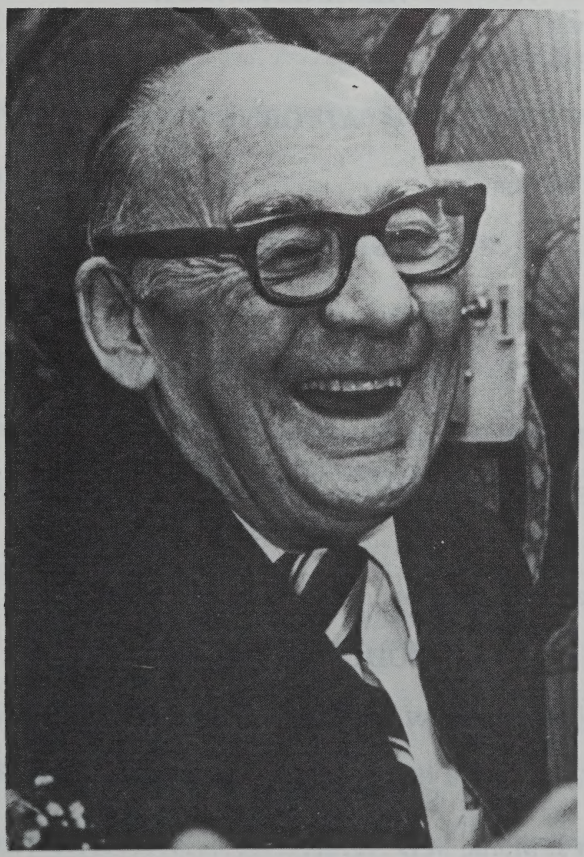
Directory 112

Dedicated To

ALBERT M. AYOTTE

Merrimack County Commissioner

1963 - 1980



MERRIMACK COUNTY OFFICERS
1980 - 1981

**Elected Officials

COMMISSIONERS

** Albert M. Ayotte ..... Franklin
** Edna C. McKenna ..... Concord
** Peter J. Spaulding ..... Hopkinton

TREASURER

** Laurent J. Boucher ..... Hooksett

ADMINISTRATOR

Rodney E. Tenney ..... Concord

ATTORNEY

** David W. Immen ..... Concord

REGISTER OF DEEDS

** Kathleen M. Roy Guay ..... Concord

REGISTER OF PROBATE

** Carol E. Ingraham (resigned April, 1980) ..... Concord
Patricia A. Fraser (appointed April, 1980) ..... Pittsfield

SHERIFF

** Ronald D. Daniels, Jr. ..... Hopkinton

JUDGE OF PROBATE

Honorable Donald W. Cushing ..... Franklin

MEDICAL REFEREES

Robert J. Morin, M.D ..... Franklin

Paul S. Shaw, M.D ..... Concord

COMMISSIONER TO PERFORM THE DUTIES OF CLERK

John M. Safford..... Manchester

MERRIMACK COUNTY NURSING HOME

Administrator..... Robert F. Lethbridge (resigned 6/26/80)
Director of Patient Care..... Marjorie H. Burris
Director of Nursing Services..... Arlene J. Cote, R.N.
Dietician ..... Joyce F. Liebl
Activities Director ..... Betsy Schulthess
Physical Therapist..... Mary Lou McGill
Executive Housekeeper ..... Lola Jones
Laundry, Linen and Sewing Supervisor ..... Jane Patterson
Maintenance Engineer..... Richard Cadarette

MERRIMACK COUNTY PURCHASING DEPARTMENT

Purchasing Agent..... Odie Champagne

MERRIMACK COUNTY FARM

Farm Manager ..... Walter Lampron

MERRIMACK COUNTY CORRECTIONS DEPARTMENT

Administrator ..... William R. Potter

MERRIMACK COUNTY WELFARE DEPARTMENT

Welfare Director ..... Mary D. Osgood

MERRIMACK COUNTY DEPARTMENT OF EMPLOYMENT AND TRAINING

Administrator..... Russell W. Robinson

MERRIMACK COUNTY COOPERATIVE EXTENSION

Coordinator..... Virginia E. Clark

1980
MERRIMACK COUNTY DELEGATION

District No. 1 (DANBURY, HILL, NEW LONDON, WILMOT)
William F. Kidder
John L. Rayno

District No. 2 (BRADFORD, NEWBURY, SUTTON)
James V. Bibbo

District No. 3 (HENNIKER, WARNER)
Avis B. Nichols
Jane Holliday

District No. 4 (HOPKINTON, WEBSTER)
Irene J. Shepard
David B. Packard

District No. 5 (BOW, DUNBARTON)
William L. Roberts
Peter M. Stio

District No. 6 (HOOKSETT)
Laurent J. Boucher
Arthur J. Locke
Doris Riley

District No. 7 (ALLENSTOWN, PEMBROKE)
Edgar Bellerose
Mark M. Bodi
Edward J. Allgeyer
Robert E. Plourde

District No. 8 (EPSOM, PITTSFIELD)
Kenneth E. Stockman
Kenard F. Ayles

District No. 9 (CANTERBURY, CHICHESTER, LOUDON)
John O. Cate
Edwin L. Waters

District No. 10 (BOSCAWEN, NORTHFIELD)
James M. Colby
Rick A. Trombly
Gloria M. Randlett

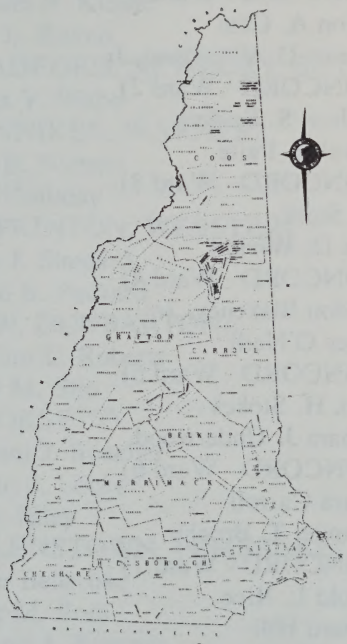
District No. 11 (ANDOVER, SALISBURY)
James A. Hunphrey

District No. 12 (FRANKLIN - Ward 1)
Rudolphe LaBranche

District No. 13 (FRANKLIN - Wards 2 and 3)
Eugene S. Daniell, Jr.
Katherine J. Ralphe
Stuart D. Trachy

District No. 14 (CONCORD - Ward 1)
Milton A. Cate
Charles D. Vitagliano, Jr.
District No. 15 (CONCORD - Ward 2)
Mathew S. Epstein
Newell J. Paire
District No. 16 (CONCORD - Ward 3)
Lee Stark
Max D. Wiviott
District No. 17 (CONCORD - Ward 4)
Gordon Blakeney, Jr.
James O'Neill
District No. 18 (CONCORD - Ward 5)
Mark H. Stokes
Barbara J. Underwood
District No. 19 (CONCORD - Ward 6)
Maura Carroll
Emanuel T. Brochu
District No. 20 (CONCORD - Ward 7)
Harold L. Rice
Richard Hill
District No. 21 (CONCORD - Ward 8)
Eleanor Mitchell
Gerald R. Smith

MERRIMACK COUNTY POPULATION CHANGE*%
1970-1980



TOWN	1970	1980	% Chg	TOWN	1970	1980	% Chg
Allenstown	2,732	4,398	61.0	Hill	450	736	63.6
Andover	1,138	1,587	39.5	Hooksett	5,564	7,303	31.3
Boscawen	3,162	3,435	8.6	Hopkinton	3,007	3,861	28.4
Bow	2,479	4,015	62.0	Loudon	1,707	2,454	43.8
Bradford	679	1,115	64.2	Newbury	509	961	88.8
Canterbury	895	1,410	57.5	New London	2,236	2,935	31.3
Chichester	1,083	1,492	37.8	Northfield	2,193	3,051	39.1
Concord	30,022	30,400	1.3	Pembroke	4,261	4,861	14.1
Danbury	489	680	39.1	Pittsfield	2,517	2,889	14.8
Dunbarton	825	1,174	42.3	Salisbury	589	781	32.6
Epsom	1,469	2,743	86.7	Sutton	642	1,091	69.9
Franklin	7,292	7,901	8.4	Warner	1,441	1,963	36.2
Henniker	2,348	3,246	38.2	Webster	680	1,095	61.0
				Wilmot	516	725	40.5

(*Office of Comprehensive Planning)

MINUTES OF THE MERRIMACK COUNTY DELEGATION

Merrimack County Delegation
County Administration Building
Concord, N.H.

March 27, 1980

The appointed meeting of the Merrimack County Delegation was called to order after a brief recess following the hearing.

Administrator Rod Tenney announced that the spring term of Court will be held in the newly renovated Court House.

Rep. Stuart Trachy questioned the wisdom of putting the salary of the Nursing Home Administrator in the Contingency Fund.

Rep. Rich Trombly moved that funds of $23,000 for administrators salary be put into the Nursing Home budget.

Seconded by Trachy. MOTION FAILED 19-17

YEAS: John Rayno, Jane Holliday, Laurent Boucher, Robert Plourde, Kenard Ayles, Kenneth E. Stockman, James M. Colby, Gloria M. Randlett, Ricky A. Trombly, James Humphrey, Stuart Trachy, Eugene S. Daniell, Jr., Katharine Ralph, Gordon Blakeney Jr., Barbara Underwood, Harold Rice, Gerald R. Smith.

NAYS: Avis Nichols, Irene Shepard, Peter Stio, Arthur Locke, Doris Riley, Edward Allgeyer, Edgar Bellerose, John O. Cate, Edwin Waters, Rudolph Labranche, Milton A. Cate, Charles Vitagliano, Newell Paire, Matthew Epstein, Lee Stark, Mark Stokes, Emmanuel Brochu, Richard Hill, Eleanor Mitchell.

Stuart Trachy questioned the cuts in the dietary budget of the Nursing Home. Answered by Matt Epstein.

Rep. Edgar Bellerose moved that the total Nursing Home budget of $3,853,529 be accepted as amended.

Seconded by Rep. Edward Allgeyer. MOTION CARRIED.

Matt Epstein moved that $2,500 for Senior Companions be removed from the Nursing Home budget and placed in the Grants budget.

Seconded by Rep. Arthur Locke. MOTION CARRIED.

Rep. Newell Paire moved that $30,000 be reinstated to CAP for public transportation, as had been originally proposed in the Commissioners budget.

Seconded by Rep. Charles Vitagliano

Rep. Laurent Boucher spoke against the motion, as did Rep. Arthur Locke, Rep. Milton Cate, Rep. James Humphrey and Rep. Rudolph Labranche.

Newell Paire moved to amend his motion by adding $15,6000 from the meals on wheels/transportation budget of CAP, for a total of $45,600 for public transportation.

Seconded by Rep. Harold Rice. MOTION FAILED 19-16.

YEAS: Jane Holliday, Robert Plourde, Ricky Trombly, Eugene S. Daniell, Jr., Katharine Ralph, Charles Vitagliano, Newell Paire, Matthew Epstein, Lee Stark, Gordon Blakeney Jr., Barbara Underwood, Mark Stokes, Richard Hill, Harold Rice, Eleanor Mitchell, Gerald Smith.

NAYS: John Rayno, Avis Nichols, Irene Shepard, Peter Stio, Laurent Boucher, Arthur Locke, Doris Riley, Edward Allgeyer, Edgar Bellerose, Kenard Ayles, Kenneth E. Stockman, John Cate, Edwin Waters, James Colby, Gloria Randlett, James Humphrey, Rudolph Labranche, Milton A. Cate, Emmanuel Brochu.

Rep. Jane Holliday moved that $9,000 be restored to the Community Services Council Budget for Information and Referral Service.

Seconded by Rep. Harold Rice

Rep. Avis Nichols spoke against the motion.

James Humphrey spoke against the motion.

MOTION FAILED 24-11.

NAYS: John Rayno, Avis Nichols, Irene Shepard, Peter Stio, Laurent

Boucher, Arthur Locke, Doris Riley, Edward Allgeyer, Edgar Bellerose, Robert Plourde, Kenard Ayles, Kenneth Stockman, John Cate, Edwin Waters, James Colby, Gloria Randlett, James Humphrey, Rudolph Labranche, Eugene S. Daniell, Jr., Katherine Ralph, Milton Cate, Richard Hill, Eleanor Mitchell, Gerald Smith.

YEAS: Jane Holliday, Ricky Trombly, Charles Vitagliano, Newell Paire, Matthew Epstein, Lee Stark, Gordon Blakeney, Jr., Barbara Underwood, Mark Stokes, Emmanuel Brocue, Harold Rice.

The total budget appropriation for Merrimack County was accepted as amended on a vote of 25-7.

YEAS: John Rayno, Avis Nichols, Irene Shepard, Peter Stio, Laurent Boucher, Arthur Locke, Doris Riley, Edward Allgeyer, Edgar Bellerose, Kennard Ayles, Kenneth Stockman, John Cate, James Humphrey, Rudolph Labranche, Milton A. Cate, Charles Vitagliano, Matthew Epstein, Lee Stark, Barbara Underwood, Mark Stokes, Emmanuel Brochu, Richard Hill, Eleanor Mitchell, Gerald Smith, Edwin Waters.

NAYS: Jane Holliday, James Colby, Gloria Randlett, Ricky Trombly, Eugene Daniell, Jr., Katharine Ralph, Gordon R. Blakeney Jr.

Edward Allgeyer moved that the amount of money received from revenue - sharing be increased to $400,000.

Seconded by Rep. Edgar Bellerose.

Rudolph Labranche

Resolution Allocating
Revenue Sharing Fund
for Calendar Year 1980

Be it resolved that the revenue sharing funds available to Merrimack County be allocated in the 1980 budget as follows:

Administration Building Debt Service	$ 50,000
Human Services Grants	125,000
Corrections Department Salaries	120,000

Computer Information System	60,000
Probate-Microfilming	20,000
Welfare Direct Aid	25,000
	$400,000

Matt Epstein moved reconsideration of the total budget.

Seconded by Rep. Barbara Underwood.

Laurent Boucher spoke against the motion.

MOTION FAILED 19-13.

NAYS: John Rayno, Avis Nichols, Irene Shepard, Peter M. Stio, Laurent Boucher, Arthur Locke, Doris Riley, Edward Allgeyer, Edgar Bellerose, Kenard Ayles, Kenneth Stockman, John Cate, Edwin Waters, James A. Humphrey, Rudolph G. Labranche, Katharine Ralph, Milton A. Cate, Eleanor Mitchell Gloria Randlett.

YEAS: Jane Holliday, James Colby, Ricky Trombly, Eugene S. Daniell, Jr., Charles Vitagliano, Matthew Epstein, Lee Stark Barbara Underwood, Mark Stokes, Emmanuel Brochu, Richard Hill, Gerald Smith, Gordon R. Blakeney, Jr.

On a motion by James Humphrey, seconded by Rudolph LaBranche, the budget resolution was adopted as amended. (attachment enclosed)

MOTION CARRIED.

Architect Richard Dudley presented a report on the preliminary findings of the architectural study of the Merrimack County jail.

Milton Cate moved to appropriate a sum not to exceed $30,000 for the development of an approved schematic design for renovation plans of the County jail, said sum to be added to the county budget.

Seconded by Rep. Edward Allgeyer. MOTION CARRIED - unanimous.

Milton Cate presented the following motion:

Seconded by Rep. Edgar Bellerose. MOTION CARRIED.

MOTION:

MOVED that pursuant to the authority granted to county conventions by RSA 24:14 that the county commissioners be required to obtain written authority from the executive committee before transferring any appropriation or part thereof under the provisions of RSA 24:15.

Meeting adjourned at 6:15 p.m.

Respectfully submitted,

Irene J. Shepard
CLERK

Public Hearing on Revenue Sharing
March 27, 1980

Chairman William Kidder called to order the public hearing at 2:00 p.m. Those delegation members answering roll-call were: John Rayno, William Kidder, Avis B. Nichols, Jane Holliday, Irene J. Shepard, Peter M. Stio, Laurent J. Boucher, Arthur J. Locke, Doris Riley, Edward J. Allgeyer, Edgar G. Bellerose, Robert E. Plourde, Kenard F. Ayles, Kenneth E. Stockman, John O. Cate, Edwin L. Waters, James M. Colby, Gloria M. Randlett, Ricky A. Trombly, James A. Humphrey, Rudolph G. Labranche, Stuart D. Trachy, Eugene S. Daniell, Jr., Katharine Ralph, Milton A. Cate, Charles D. Vitagliano, Newell Paire, Matthew S. Epstein, Lee Stark, Gordon R. Blakeney, Jr., Barbara J. Underwood, Mark H. Stokes, Emmanuel Brochu, Richard D. Hill, Harold L. Rice, Eleanor Mitchell, Gerald R. Smith.

The budget resolution was read by Chairman Kidder.

Mr. Stefanides spoke against the cuts in the Nursing Home budget, and in favor of the transportation proposal.

Mr. Henry R. Lewis of Suncook spoke in favor of continuing the present bus service.

Rep. Eugene Daniell spoke against witholding the pay of the Nursing Home Administrator Lethbridge.

Ms. Joan Kimisky presented a memo to the Delegation from Community Mental Health Services requesting that cuts in their budget be restored.

Mr. William Potter, county jail administrator voiced his concern over the cuts in the Nursing Home budget, reminding the delegation that the Home and Jail share laundry meals and maintenance costs.

Hearing Closed.

Respectfully submitted,
Irene J. Shepard
CLERK

MERRIMACK COUNTY BUDGET RESOLUTION 1980

I. Be it resolved by the Merrimack County Convention duly convened that the sums hereinafter detailed in this resolution are hereby appropriated to be paid out of the treasury of the county for the purposes specified for the fiscal year ending December 31, 1980.

1.	Delegation		$ 7,500
2.	Administration/Treasurer		
	Personnel	$ 93,476	
	Operating Expenses	25,700	
	Other:		
	Management Consultant Fees	35,000	
	Health Insurance	32,000	
	Retirement	30,000	
	Social Security	32,000	
	Insurance-Workmen's Comp.	10,000	
	Total		$ 258,176
3.	Maintenance Department - Courthouse		
	Personnel	$ 34,321	
	Operating Expenses	17,000	
	Other:		
	Electricity	42,000	
	Fuel	30,000	
	Insurance	4,000	
	Total		$ 127,321
4.	Register of Deeds		
	Personnel	$ 79,277	
	Operating Expenses	7,811	
	Other:		
	Printing and Binding	38,796	
	Insurance	600	
	New Equipment	1,350	
	Total		$ 127,834
5.	Register of Probate		
	Personnel	$ 16,614	

Operating Expenses	$ 2,140		
Other:			
Probate Judge Account	300		
Insurance	550		
Printing and Binding	7,000		
Communications	3,500		
New Equipment	2,000		
Microfilming	20,000		
Total		$	52,104
6. County Attorney			
Personnel	$ 42,816		
Operating Expenses	4,250		
Total		$	47,066
7. Welfare Department			
Personnel	$ 42,887		
Operating Expenses	1,640		
Other:			
Welfare Direct Aid	57,000		
Old Age Assistance	40,000		
APTD	130,000		
Nursing Home Care-State	450,000		
Nursing Home Care-County	50,000		
Care & Board of Children	125,000		
Communication	984		
Travel	3,000		
Soldiers Aid	12,000		
Total		$	912,511
8. Sheriff's Department			
Personnel	$ 166,444		
Operating Expenses	13,300		
Other:			
Vehicle Replacement	6,000		
Fees to State Officials	6,500		
Extraditions	7,500		
Auto Maintenance	20,000		
Insurance	12,000		
Dispatch	19,000		
Total		$	250,744

9.	Dispatch System		
	Personnel	$ 43,148	
	Other:		
	Communications	6,500	
	New Equipment	16,200	
	Total		$ 65,848
10.	Corrections Department		
	Personnel	$ 259,476	
	Operating Expenses	69,500	
	Other:		
	Meals & Board for Inmates	206,082	
	Heat and Lights	30,000	
	Total		$ 565,058
11.	Medical Referee		16,000
12.	Superior Court		
	Personnel	$ 121,182	
	Operating Expenses	34,118	
	Other:		
	Jury Payroll	70,000	
	State Payroll	8,900	
	Referees and Masters	20,000	
	Stenographers	63,500	
	Clerk's Retirement	2,873	
	Total		$ 320,573
13.	Nursing Home		
	a. Administration		
	Personnel	$ 117,000	
	Operating Expenses	32,000	
	Other:		
	Health Insurance	125,000	
	Retirement	75,000	
	Social Security	159,994	
	Insurance	60,000	
	Total		$ 568,994
	b. Purchasing		
	Personnel	$ 39,783	
	Operating Expenses	2,050	
	Total		$ 41,833

c.	Dietary		
	Personnel	$ 215,732	
	Operating Expenses	43,000	
	Other:		
	Inmate Labor	6,000	
	Food	372,000	
	Total		$ 636,732
d.	Nursing Services		
	Personnel	$ 1,454,528	
	Operating Expenses	25,000	
	Other:		
	Replacement Equipment	1,000	
	Total		$ 480,528
e.	Plant Operations		
	Personnel	$ 175,258	
	Operating Expenses	27,500	
	Other:		
	Electricity	100,000	
	Gas	3,500	
	Water	4,000	
	Care of Equipment	25,000	
	Fuel	145,000	
	Equipment	800	
	Total		$ 481,058
f.	Waste Treatment		
	Operating Expenses	$ 10,700	
	Total		$ 10,700
g.	Laundry and Linen		
	Personnel	$ 100,000	
	Operating Expenses	40,000	
	Other:		
	Replacement Equipment	1,000	
	Total		$ 141,000
h.	Housekeeping		
	Personnel	$ 200,000	
	Operating Expenses	26,000	
	Total		$ 226,000
i.	Physicians		
	Personnel	$ 87,786	
	Operating Expenses	5,000	
	Other:		
	Equipment	1,500	

	Purchased Drugs	$ 65,000	
	Physicals	4,000	
	Total		$ 163,286
j.	Rehabilitation/Recreation		
	Personnel	$ 84,248	
	Operating Expenses	1,650	
	Other:		
	Senior Companion Program	2,500	
	Services to Residents	15,000	
	Total		$ 100,898
	Total Nursing Home		$ 3,851,029
14.	Farm		
	Personnel	$ 46,704	
	Operating Expenses	13,700	
	Other:		
	Feed	28,000	
	Taxes	7,000	
	Special Projects	10,000	
	New Equipment	10,000	
	Insurance	5,000	
	Gas/Oil	3,000	
	Seed/Fertilizer/Spray	6,400	
	Total		$ 129,804
15.	Cooperative Extension Service		$ 110,000
16.	Grants		
	Central N.H. Community Mental Health Services	$ 43,200	
	Senior Companion Program	2,500	
	Community Action Program: Meals on Wheels/Transportation	35,134	
	Visiting Nurse Association	40,000	
	Retired Senior Volunteer Program	8,000	
	Merrimack County Conservation District	10,000	
	Total		$ 138,834
17.	Contingency		$ 70,000

18.	Unemployment Insurance	$ 40,000
19.	Debt Service	$ 1,030,428
20.	Information System	$ 60,000
21.	Salary Increase	$ 200,000
22.	Architect Fees-Corrections Facility	$ 30,000
	TOTAL APPROPRIATION	$ 8,410,830

II. Be it further resolved that the salaries for the following positions be established as indicated effective July 1, 1980:

Chairman, Board of Commissioners	$ 4,500
Commissioners	4,000
Treasurer	4,000
County Attorney	21,000
Sheriff	20,000
Register of Deeds	18,000

III. Be it further resolved that the sums hereinafter detailed are hereby adopted as estimates of revenue from the sources indicated:

1.	Superior Court	$ 60,000	
	Register of Deeds	150,000	
	Sheriff:		
	Writ Fees	80,000	
	Dispatch System	58,348	
	Welfare	20,000	
	Revenue Sharing	400,000	
	Corrections-Miscellaneous	10,000	
	Interest	150,000	
	Total		$ 928,348
2.	County Farm		
	Sale of Milk	$ 90,000	
	Sale of Livestock	3,000	
	Sale of Produce	3,000	
	Sale of Food to Home	25,000	

Miscellaneous	2,000	
Total		$ 123,000
3. Home and Hospital		
Patient Income	$ 3,846,000	
Internal Income	20,000	
Miscellaneous	62,000	
Total		$ 3,928,000
4. Prior Year Surplus		$ 150,000
TOTAL REVENUE		$ 5,129,348

IV. Be it further resolved that, the total appropriation being in excess of the total estimated revenues in the amount 3,281,482 the treasurer shall issue his warrant to the several towns and cities in the county for this amount pursuant to RSA 29:11.

V. Be it further resolved in accordance with RSA 24:14 that no transfers of appropriations shall be made between departments without the approval of the Executive Committee of the County Convention.

VI. This resolution shall take effect upon passage.

Merrimack County Delegation
County Administration Building
Concord, N.H.

September 4, 1980

Chairman Kidder called the meeting to order at 3:40 p.m.

Chairman Kidder read notice of the meeting and called the Delegation roll. Those present were: John Rayno, William Kidder, James V. Bibbo, Jr., Avis B. Nichols, David B. Packard, Irene J. Shepard, Peter M. Stio, William Roberts, Laurent J. Boucher, Arthur J. Locke, Doris Riley, Edward J. Allgeyer, Edgar G. Bellerose, Kenard F. Ayles, Kenneth E. Stockman, John O. Cate, Edwin L. Waters, Gloria M. Randlett, Ricky A. Trombly, James A. Humphrey, Rudolph G. Labranche, Stuart D. Tracy, Eugene S. Daniell Jr., Milton A. Cate, Newell Paire, Lee Stark, Max D. Wiviott, Gordon R. Blakeney, Jr., Barbara Underwood, Mark Stokes, Emmanuel Brochu, Maura Carroll, Richard Hill, Eleanor Mitchell, Gerald Smith.

Chairman Kidder read the resolution:
(Resolution attached to the minutes)

Rep. Milton Cate moved acceptance of the resolution.

Second by Rep. Edward Allgeyer.

Rep. Eugene Daniell spoke against the resolution because there was no breakdown of the cost estimate of the Corrections facility, that other alternatives should have been explored, and that it was too expensive.

Rep. Avis Nichols asked if the Delegation Building Committee would be overseeing the project, Chairman Kidder stated tht he would appoint the same committee to work with the Comissioners in overseeing the project.

QUESTION: Would there be further architects fees? No.

QUESTION: Is $2.7 million the final figure? Yes, except for the $30,000 needed to demolish the present corrections facility.

Building Committee Chairman Peter Stio pledged to watch every dollar spent, and noted that the vote in committee to accept the present plan at $2.7 million was unanimous.

Rep. Edgar Bellerose moved the question.

Resolution adopted 30-4 (3 nays, 1 pass)

YEAS: John Rayno, James V. Bibbo, Jr., Avis B. Nichols, David Packard, Irene J. Shepard, Peter M. Stio, William Roberts, Laurent J. Boucher, Lee Stark, Edward J. Allgeyer, Edgar G. Bellerose, Kenard F. Ayles, Kenneth E. Stockman, John O. Cate, Edwin L. Waters, Gloria M. Randlett, James A. Humphrey, Rudolph G. Labranche, Stuart D. Trachy, Milton A. Cate, Newell Paire, Max D. Wiviott, Gordon R. Blakeney, Jr., Barbara Underwood, Mark H. Stokes, Emmanuel Brochu, Maura Carroll, Richard Hill, Eleanor Mitchell, Gerald R. Smith.

PASS: Doris Riley

NAYS: Arthur J. Locke, Ricky A. Trombly, Eugene S. Daniell Jr.

Commissioner Spaulding presented the Delegation with an update on the Nursing Home. There is no administrator presently. The administrative duties are being done by County Administrator Tenney. Marjorie Burris is Director of Patient Resident Care. A management consultant firm has been chosen, Medicon, Inc. They have already begun working. Administrator Rod Tenney has prepared an analysis of the Nursing Home costs through August and will discuss the Nursing Home problems with the Executive Committee on September 15th. Commissioner Spaulding pledged that the Commissioners would work with the architects and the building committee.

Rep. James Humphrey moved adjournment.

Seconded by Rep. David Packard.

Meeting adjourned by 4:05 p.m.

Respectfully submitted,

Attest: Irene J. Shepard, Clerk

Resolution Authorizing
Bond Issue and Appropriating
Funds for Corrections Facility

I. BE IT RESOLVED THAT the sums hereinafter detailed be appropriated by the Merrimack County Delegation duly convened for the purpose indicated:

Constructing, equipping, and furnishing of a county corrections facility in the amount of two million, seven hundred thousand dollars ($2,700,000).

II. BE IT FURTHER RESOLVED THAT the Board of Commissioners is authorized to contract for required services and take other required steps to implement this project.

III. BE IT FURTHER RESOLVED THAT the Board of Commissioners is authorized to issue not more than two million, seven hundred thousand dollars ($2,700,000) in the bonds of the County under RSA 28 and the Municipal Finance Act to be used to fund this project.

IV. This resolution shall take effect upon passage.

Merrimack County Delegation Meeting
Public Hearing

October 27, 1980

The public hearing on the amendment to the budget resolution was opened by Delegation Chairman Kidder at 1:30 p.m. in the Merrimack County Administration Building.

County Administrator Rod Tenney explained the need for the amendment: Cost of welfare cases transferred from city and town to the county level; the State of New Hampshie is late in their billings; workman's compensation premiums have increased fourfold because of a change in auditing.

The Delegation Executive Committee, at a meeting on September 15, 1980, reluctantly agreed with the County Commissioners to solve the problem by asking the Delegation to amend the budget resolution.

Respectfully submitted,

Irene J. Shepard, Clerk

Merrimack County Delegation Meeting

October 27, 1980

Meeting adjourned at 2 p.m. and the Delegation Meeting was called immediately. Chairman Kidder called the meeting to order and asked for a moment of silence to mark the passing of Delegation member Rep. Kenard Ayles. Those present were: Rep. John Rayno, Rep. William Kidder, Rep. James V. Bibbo, Jr., Rep. Avis Nichols, Rep. Jane Holliday, Rep. David B. Packard, Rep. Irene J. Shepard, Rep. Peter M. Stio, Rep. Laurent J. Boucher, Rep. Arthur J. Locke, Rep. Doris Riley, Rep. Edgar G. Bellerose, Rep. Kenneth E. Stockman, Rep. John O. Cate, Rep. Edwin L. Waters, Rep. Ricky A. Trombly, Rep. James A. Humphrey, Rep. Eugene S. Daniell, Jr., Rep. Katherine Ralph, Rep. Milton A. Cate, Rep. Charles D. Vitagliano, Rep. Newell J. Paire, Rep. Lee Stark, Rep. Max D. Wiviott, Rep. Gordon R. Blakeney, Jr., Rep. Mark Stokes.

There being 26 members present, Chairman Kidder declared a quorum.

The amendment resolution was read.

Discussion followed:

Rep. Larry Boucher moved adoption of the resolution.

Seconded by Rep. Milton Cate. MOTION passed on a voice vote.

Rep. Arthur Locke and Eugene Daniell wished to be recorded as opposed.

Rep. James Bibbo, Chairman of Committee to look into fees for Medical referees gave his report, stating that presently the fees paid by Merrimack County are so low that we cannot attract physicians to fill the job.

Rep. Edwin Waters moved adoption of the resolution establishing fees for Medical Referees.

Seconded by Rep. James Humphrey. MOTION passed unanimous.

Chairman Kidder read a letter from the New London selectmen asking that the 10% late charge to towns on county assessments be waived, due to the lateness of the county tax bills. Administrator Rod Tenney read RSA 29:12, which makes cities and towns not liable for unforeseen developments.

MOTION, Daniell: That any action be tabled until the Delegation meeting

in mid-December.

Seconded: Rep. Rick Trombley. MOTION PASSED.

Meeting adjourned on motion by Rep. Edgar Bellerose.

Seconded Rep. James Humphrey.

Respectfully submitted,

Irene J. Shepard, Clerk

Resolution Establishing
Fees for Medical Referees

October 20, 1980

Be it resolved that fees for medical referees for Merrimack County are hereby established as follows:

For view	$ 50.00
For view and autopsy	$100.00
For mileage	$ .18 per mile

This resolution shall take effect upon passage.

Resolution Amending Merrimack County
1980 Budget

BE IT RESOLVED, that the budget resolution for 1980 adopted by the Merrimack County Delegation on March 27, 1980 be amended as follows:

1. Amend Section I by increasing the appropriations for the following purposes by the amounts indicated:

Welfare Department	
Direct Aid	$ 10,000
Old Age Assistance	2,000
APTD	13,000
Nursing Home Care-State	220,000
	$ 245,000

Nursing Home			
Administration - Insurance	$ 23,000		
Administration/Treasurer			
Insurance - Workman's Compensation	10,000		
Total		$	278,000

2. Amend Section III by decreasing the prior year surplus estimate in the amount of $81,094.

3. Amend Section IV by increasing the amount by which the total appropriation exceeds the estimated revenue by the amount of $359,094.

This resolution shall take effect upon passage.

MERRIMACK COUNTY DELEGATION

December 5, 1980

Meeting was convened at 1:30 p.m. with the following members present. Rep. William Kidder, Rep. John Rayno, Rep. James V. Bibbo, Jr., Rep. Avis B. Nichols, Rep. E. Allen Parker, Rep. Mary Ann Lewis, Rep. David B. Packard, Rep. Peter M. Stio, Rep. Laurent Boucher, Rep. Arthur Locke, Rep. Doris Riley, Rep. Edgar Bellerose, Rep. Bonnie Brady, Rep. Louis Savaria, Rep. Kenneth Stockman, Rep. Ashton Welch, Rep. John O. Cate, Rep. Edwin Waters, Rep. Joseph Bowes, Rep. Rick Trombly, Rep. James Humphrey, Rep. James Whittemore, Rep. Eugene S. Daniell, Jr., Rep. Margaret Roberts, Rep. Stuart Trachy, Rep. Milton A. Cate, Rep. Evelyn S. Dean, Rep. Eleanor Stark, Rep. Max Wiviott, Rep. Kathleen Degnan, Rep. James O'Neill, Rep. Roger Smith, Rep. Maura Carroll, Rep. Ellen D. Morse, Rep. Mary Jane Wallner, Rep. Barbara A. Hanus, Rep. Gerald Smith.

Chairman Kidder read the notice from the Clerk of the N.H. House of Representatives relative to the meeting of the Delegation and the Executive Committee.

There being 37 members present a quorum was declared.

Representative Laurent Boucher was appointed Temporary Chairman to preside over the election of the Chairman, Vice Chairman and Clerk of the Delegation, and Executive Committee members.

Rep. Milton Cate moved that the delegation caucus to bring in their respective slates. The motion was seconded by Rep. J. Humphrey and passed unanamiously.

Meeting recessed during the caucus.

Meeting reconvened.

Rep. E. Daniell moved that the names of Rep. Maura Carroll, Rep. Edgar Bellerose, Rep. Mary Jane Wallner be added as the Democratic candidates to the Executive Committee. Motion seconded by Rep. R. Trombly and unanimously approved.

Rep. L. Boucher read the following names from the Republican Caucus for the Executive Committee: Reps. William Kidder, James Bibbo, James Humphrey, Evelyn Dean, David Packard, Edwin Waters, Milton Cate, Max Wiviott, and Margaret Roberts.

Rep. Milton Cate moved that the delegation accept the 12 members-9 Republicans and 3 Democrats as members of the Executive Committee. Motion seconded by Rep. L. Stark with unanimous approval.

Rep. R. Trombly moved that the Delegation elect its Chairman, Vice Chairman and Clerk at large. Motion seconded by Rep. J. O'Neill with unanimous approval.

Rep. Milton Cate moved that Rep. William Kidder be elected Chairman. Motion seconded by Rep. David Packard with unanimous approval.

Chairman William Kidder now presiding.

Rep. D. Riley moved that Rep. J. Humphrey be placed in nomination for Vice Chairman; seconded by Rep. A. Locke.

Rep. S. Trachy moved that Rep. Maura Carroll be nominated for Vice Chairman; seconded by Rep. J. O'Neill.

RESULTS OF VOTING: Rep. M. Carroll-17 votes Rep. J. Humphrey 19

Rep. D. Packard moved that the officers of the Delegation be elected to serve as Officers of the Executive Committee. Motion was duly seconded with unanimous approval.

Commissioner Peter Spaulding announced that December 18th would be County Orientation Day for all new members starting at 10:00 a.m., in the Administration Building.

Chairman Kidder reminded members of the Delegation meeting scheduled for December 17th at 1:30 at which time the budget will be discussed.

Meeting adjourned on motion by Rep. E. Waters duly seconded.

Respectfully submitted,

Evelyn S. Dean, Clerk

Merrimack County Delegation

December 17, 1980

A public hearing on the Merrimack County 1981 Budget was convened at 2:00 p.m. with Chairman William Kidder presiding. Delegation members present were: Rep. William F. Kidder, Rep. John Rayno, Rep. James Bibbo, Rep. Avis Nichols, Rep. E. Allen Parker, Rep. Mary Ann Lewis, Rep. David Packard, Rep. Mary Jane Wallner, Peter M. Stio, Rep. Laurent J. Boucher, Rep. Arthur Locke, Rep. Gerald Smith, Rep. Edgar Bellerose, Rep. Maura Carroll, Rep. Bonnie Brady, Rep. Kenneth E. Stockman, Rep. John O. Cate, Rep. Joseph Bowes, Rep. Rick Trombly, Rep. Barbara Hanus, Rep. James Humphrey, Rep. James Whittemore, Rep. Eugene S. Daniell, Jr., Rep. Margaret Roberts, Rep. Stuart Trachy, Rep. Milton Cate, Rep. Mary Holmes, Rep. Evelyn Dean, Rep. Newell J. Paire, Eleanor Stark, Max Wiviott, Ellen D. Morse.

There being 32 members present Chairman Kidder declared a quorum.

The Resolution authorizing Continuing Expenditures was read. (Copy attached)

Discussion followed.

Rep. M. Cate moved adoption of the resolution seconded by Rep. N. Paire. MOTION PASSED UNANIMOUSLY ON VOICE VOTE.

#1

Commissioners Peter Spaulding reviewed and explained in detail the 1981 budget.

The resolution for Authorizing Tax Anticipation notes was read. (Copy

attached)

Rep. S. Trachy moved adoption of the resolution, seconded by Rep. E. Daniell. MOTION PASSED UNANIMOUSLY.

Referral of the budget to the Executive Committee was moved by Rep. S. Trachy with second by Rep. D. Packard.

MOTION PASSED UNANIMOUSLY.

Chairman Kidder explained the various sub-committees of the delegation and asked member to indicate their preferred sub-committee.

Administrator Rodney Tenney briefed the delegation and brought them up to date on the status of the correctional facility.

Commissioner Peter Spaulding announced that Mr. Howard Teaf has been appointed Administrator of the Merrimack County Nursing Home and will assume his duties January 5, 1981.

The report on the study of the Nursing Home will be given January 5, 1981.

Chairman Kidder announced the following members to serve on Building Committee, Rep. P. Stio, E. Bellerose, John Cate and E. Waters.

Rep. A. Nichols read a letter from the Warner Selectmen relative to the payment of their taxes and asking for an abatement of interest.

Discussion followed.

Rep. Milton Cate moved that: the interest on taxes due the county between December 8 and December 18th be abated.
Motion seconded by Rep. Trachy and passed on voice vote.

Chairman Kidder recognized retiring Commissioner Albert Ayotte and expressed on behalf of the delegation his appreciation for his long and faithful service to Merrimack County. Mr. Ayotte was given a rising vote of thanks.

Meeting adjourned on motion of Rep. Milton Cate seconded by Rep. James Humphrey.

Respectfully submitted,

Evelyn S. Dean, Clerk

Resolution Regarding
Tax Anticipation Notes
for 1980

RESOLVED THAT, it being anticipated that at least three million eight hundred thousand dollars ($3,800,000) will be needed during the fiscal year ending December 31, 1981 to meet the demands upon the County Treasury, which there is insufficient money to meet, the Treasurer is hereby authorized to borrow not exceeding three million eight hundred thousand dollars ($3,800,000) in anticipation of taxes during said year upon order of the Board of commissioners pursuant to RSA 29:8.

Resolution Authorizing
Continuing Expenditures

RESOLVED THAT until appropriations for expenses of Merrimack County for the year 1981 are made, departments and agencies are authorized to continue, in 1981, at rates of expenditure authorized for 1980.

REPORT OF THE MERRIMACK COUNTY COMMISSIONERS

1980 was a year of activity for Merrimack County.

In August, the County Delegation authorized initial bonding of 2.7 million dollars for the construction of a new Merrimack County Correctional facility. Construction is expected to begin in 1981 and the 72 person facility will be opened in late 1982 or early 1983.

In June the County Commissioners received the resignation of Robert F. Lethbridge who had served as the Merrimack County Nursing Home Administrator for sixteen years. Under the improvements brought about by Bob, the county home progressed from a "county poor farm" to a modern, health care facility. After extensive search for a new Administrator, Howard Teaf of Philadelphia, Pennsylvania was hired in November.

The newly renovated Merrimack County Courthouse was opened this year. The renovations and additions will provide us with two jury courtrooms, adequate space for consultations, new offices for the County Attorney and Sheriff, and additional public parking. We would encourage citizens of Merrimack County to visit the Courthouse and see for themselves how enlarged facilities have been provided at an economical cost.

Merrimack County was saddened in June, 1981, with the death of Albert Ayotte. Albert had served as County Commissioner from 1964 to 1980. His dedication and service to Merrimack County was a goal that all public officials should strive to equal. We will all miss him.

1980 MERRIMACK COUNTY BOARD OF COMMISSIONERS

Peter J. Spaulding, Hopkinton, Chairman
Albert M. Ayotte, Franklin, Vice-Chairman
Edna C. McKenna, Concord, Clerk

TREASURER'S REPORT

To the Citizens of Merrimack County:

I am pleased to report that during 1980, in spite of the economy's problems with inflation and rising costs, Merrimack County has continued its tradition of maintaining a strong financial position.

Responsible resource and fiscal management at both County and local levels provided the information needed to make sound fiscal decisions and control expenditures. These factors are especially important during a period of rapid inflation such as we have experienced for the past few years, as both taxpayers and municipal bond-rating agencies focus increased attention on the fiscal health of local governments.

The County's excellent financial position is reflected in the fact that its bonds continue to earn the cherished triple-A financial rating, the highest given by municipal bond-rating agencies. In practical terms, this rating means that when the County needs to borrow funds, either short term or through long-term bond issues, it can do so at lowest possible interest costs.

We have also continued our efforts to further improve the County's financial condition by reinvesting surplus monies and timing our expenditures so as to obtain the maximum return on funds before their expenditure. In addition, we implemented a new investment strategy during 1980, to include investing in repurchase agreements. As a result, the County has benefited from significantly increased interest earnings during the past year totalling $188,186.25, with $28,519.69 of this amount resulting from the investments in repurchase agreements.

In closing, I would like to thank County Administrator Rodney Tenney and my staff for their valued assistance in fulfilling the duties of the Treasurer's Office.

Our auditor's annual report detailing the County's revenues and expenditures for 1980 is presented in the pages following.

Laurent J. Boucher
TREASURER

REPORT OF RECEIPTS AND EXPENDITURES

Board of County Commissioners
County of Merrimack, New Hampshire
Concord, New Hampshire 03301

We have examined the combined financial statements of the County of Merrimack, New Hampshire as at and for the year ended December 31, 1980. Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The County has not maintained a complete record of its general fixed assets as required by generally accepted accounting principles. The statement of general fixed assets included in these financial statements has been prepared using both estimated historical costs provided by County management and current appraisal data provided by insurance companies. Because we were unable to satisfy ourselves by appropriate audit tests or by other means as a result of such incomplete records, we are unable to express an opinion on the accompanying financial statements of the general fixed assets account group.

In our opinion, except as noted in the above paragraph, the combined financial statements referred to above present fairly the financial position of the County of Merrimack, New Hampshire at December 31, 1980, and the results of its operations and the changes in financial position of its proprietary fund types for the year then ended, in conformity with generally accepted accounting principles except for the change, with which we concur, in the method of accounting for the enterprise fund (Merrimack County Nursing Home) as described in note 15 to the financial statements applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole. The accompanying financial information listed as supporting schedules is presented for purposes of additional anaylsis and is not a required part of the combined financial statements of the County of Merrimack, New Hampshire. The information has been subjected to the auditing procedures applied in the examination of the combined financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

Respectfully submitted,

David L. Connors
Certified Public Accountant
JOHN E. RICH & COMPANY
Accountants and Auditors

COUNTY OF MERRIMACK, NEW HAMPSHIRE
COMBINED BALANCE SHEET
ALL FUND TYPES AND ACCOUNT GROUPS
DECEMBER 31, 1980

	Governmental Fund Types			Proprietary Fund Type	Fiduciary Fund Type	Account Groups		
	General Fund	Special Revenue	Capital Projects	Enterprise	Agency	General Fixed Assets	General Long-Term Debt	Total (Memorandum Only)
Assets								
Cash	$ 460,339	$ 142,538	$ 134	$ 77,343	$1,657,885	$	$	$ 2,338,239
Accounts Receivable	170,835			497,073				667,908
Due From Other Funds	519,595		25,104					544,699
Due From Other Governments		70,810						70,810
Prepaid Expenses				7,719				7,719
Inventories				269,397				269,397
Property, Plant and Equipment (Net)				6,705,604		3,759,201		10,464,805
Amount to be Provided for Retirement General Long-Term Debt							1,210,000	1,210,000
TOTAL ASSETS	$1,150,769	$ 213,348	$ 25,238	$ 7,557,136	$1,657,885	$3,759,201	$1,210,000	$ 15,573,577
Liabilities and Fund Equity								
Liabilities:								
Accounts Payable	$ 340,225	$	$ 18,875	$ 164,083	$	$	$	$ 523,183
Accrued Expenses	13,822			291,122				304,944
Due to Other Funds	25,104	120,000	510	399,085				544,699
Due to Court Escrow Accounts					1,542,980			1,542,980
Due to Patients					114,732			114,732
Due to Inmates					173			173

	Governmental Fund Types			Proprietary Fund Type	Fiduciary Fund Type	Account Groups		
	General Fund	Special Revenue	Capital Projects	Enterprise	Agency	General Fixed Assets	General Long-Term Debt	Total (Memorandum Only)
Bonds Payable				4,695,000			1,210,000	5,905,000
Total Liabilities	379,151	120,000	19,385	5,549,290	1,657,885	-	1,210,000	8,935,711
Fund Equity:								
Contributed Capital:								
County				445,987				445,987
Federal				256,500				256,500
Investment in General Fixed Assets						3,759,201		3,759,201
Retained Earnings/Fund Balance								
Reserved For:								
Encumbrances	78,158							78,158
Unreserved:								
Designated for Specific Capital Projects				18,968				18,968
Undesignated	693,460	93,348	5,853	1,286,391				2,079,052
Total Fund Equity	771,618	93,348	5,853	2,007,846	-	3,759,201	-	6,637,866
TOTAL LIABILITIES AND FUND EQUITY	$1,150,769	$ 213,348	$ 25,238	$ 7,557,136	$1,657,885	$3,759,201	$1,210,000	$ 15,573,577

The Accompanying Notes are an Integral Part of these Financial Statements.

COUNTY OF MERRIMACK, NEW HAMPSHIRE
COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
ALL GOVERNMENTAL FUND TYPES
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Governmental Fund Types			
	General	Special Revenue	Capital Projects	Total (Memorandum Only)
Revenues:				
Taxes	$ 3,640,576	$	$	$ 3,640,576
Charges for Services	392,375			392,375
County Farm	109,606			109,606
Intergovernmental	27,577	334,855		362,432
Interest	187,446	17,843	6,935	212,224
Miscellaneous	4,545			4,545
Reimbursements		7,816		7,816
Total Revenues	4,362,125	360,514	6,935	4,729,574
Expenditures:				
Current:				
General Government	2,755	128,248	277,837	3,161,228
Corrections Department	480,056		19,385	499,441
County Farm	147,174			147,174
Debt Service	184,925			184,925
Total Expenditures	3,567,298	128,248	297,222	3,992,768
Excess (Deficiency) of Revenues Over Expenditures	794,827	232,266	(290,287)	736,806
Other Sources (Users)				
Operating Transfers-In	412,015	116,964	-	528,979
Operating Transfers-Out	(501,480)	(405,080)	(6,935)	(913,495)
Total Other Sources (Uses)	(89,465)	(288,116)	(6,935)	(384,516)
Net Increase (Decrease) In Fund Balance During the Year	705,362	(55,850)	(297,222)	352,290
Fund Balance, January 1	68,906	149,198	330,798	548,902
Restatement and Reclassifications (Note 10)	(2,650)	-	(27,723)	(30,373)
As Restated	66,256	149,198	303,075	518,529
Fund Balance, December 31	$ 771,618	$ 93,348	$ 5,853	$ 870,819

The Accompanying Notes are an Integral Part of these Financial Statements.

COUNTY OF MERRIMACK, NEW HAMPSHIRE
COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - GENERAL AND SPECIAL REVENUE FUND TYPES
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	General Fund			Special Revenue Funds			Total (Memorandum Only)		
	Budget	Actual	Actual Over/(Under) Budget	Budget	Actual	Actual Over/(Under) Budget	Budget	Actual	Actual Over/(Under) Budget
Revenues:									
Taxes	$ 3,640,576	$3,640,576	$	$	$	$	$ 3,640,576	$3,640,576	$ -
Charges for Services	348,348	392,375	44,027				348,348	392,375	44,027
County Farm	123,000	109,606	(13,394)				123,000	109,606	(13,394)
Intergovernmental	20,000	27,577	7,577	400,000	334,855	(65,145)	420,000	362,432	(57,568)
Interest	150,000	187,446	37,446		17,843	17,843	150,000	205,289	55,289
Miscellaneous	10,000	4,545	(5,455)		7,816	7,816	10,000	12,361	2,361
Total Revenues	4,291,924	4,362,125	70,201	400,000	360,514	(39,486)	4,691,924	4,722,639	30,715
Expenditures:									
Current:									
General Government	2,850,593	2,755,143	(95,450)		128,248	128,248	2,850,593	2,883,593	2,883,391
Corrections Department	573,434	480,056	(93,378)				573,434	480,056	(93,378)
County Farm	131,228	147,174	15,946				131,228	147,174	15,946
Debt Service	184,925	184,925	-				184,925	184,925	-
Total Expenditures	3,740,180	3,567,298	(172,882)	-	128,248	128,248	3,740,180	3,695,546	(44,634)
Excess (Deficiency) of Revenues Over Expenditures	551,744	794,827	243,083	400,000	232,266	(167,734)	951,744	1,027,093	75,349
Other Sources (Uses):									
Operating Transfer In	400,000	412,015	12,015		116,964	116,964	400,000	528,979	128,979
Operating Transfer Out	(1,020,650)	(501,480)	(519,170)	(400,000)	(405,080)	(5,080)	(1,420,650)	(906,560)	(514,090)

	General Fund			Special Revenue Funds			Total (Memorandum Only)		
	Budget	Actual	Actual Over/(Under) Budget	Budget	Actual	Actual Over/(Under) Budget	Budget	Actual	Actual Over/(Under) Budget
Net Increase (Decrease) in Fund Balance During Year	(68,906)*	705,362	774,268	-	(55,850)	(55,850)	(68,906)	649,512	718,418
Fund Balance, January 1	68,906	66,256	(2,650)	-	149,198	149,198	68,906	215,454	146,548
Fund Balance, December 31	$ -	$ 771,618	$ 771,618	$ -	$ 93,348	$ 93,348	$ -	$ 864,966	$ 864,966

*$68,906 was appropriated to reduce 1980 taxes.

The Accompanying Notes are an Integral Part of these Financial Statements.

COUNTY OF MERRIMACK, NEW HAMPSHIRE
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS/FUND BALANCE
ALL PROPRIETARY FUND TYPES
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

Operating Revenues:		
Charges for Services	$4,304,319	
Miscellaneous Income	12,112	
Internal Income	3,120	
Maintenance Income	7,946	
Medical Services Income	23,333	
Dietary Income	22,070	
Total Operating Revenues		$4,372,900
Operating Expenses:		
Administration	676,550	
Purchasing	44,218	
Dietary	645,111	
Nursing Services	1,480,015	
Plant Operations	522,670	
Waste Treatment Plant	10,863	
Laundry and Linen	135,249	
Housekeeping	219,162	
Medical, Doctors, Pharmacist and Clerk	152,396	
Rehabilitation, Recreation	103,252	
Depreciation	224,646	
Total Operating Expenses		4,234,132
Operating Income		138,768
Non-Operating Revenues (Expenses)		
Interest		(368,390)
Loss Before Operating Transfers		(229,622)
Operating Transfers In (Out)		
Operating Subsidy Transfers		384,516
Net Income		154,894

Retained Earnings/Fund Balance, January 1	1,806,342
Restatement and Reclassifications (Note 15)	(655,877)
Beginning Retained Earnings Restated	1,150,465
Retained Earnings/Fund Balance, December 31	$1,305,359

The Accompanying Notes are an Integral Part of these Financial Statements.

COUNTY OF MERRIMACK, NEW HAMPSHIRE
STATEMENT OF CHANGES IN FINANCIAL POSITION
ALL PROPRIETARY FUND TYPES
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

Sources of Working Capital:		
Operations:		
Net Income	$154,894	
Add Back Items Not Requiring Working Capital-Depreciation	244,646	
Working Capital Provided by Operations	399,540	
Restatement of Beginning Retained Earnings/Fund Balance for Capital Projects Restated in Enterprise Earnings	27,720	
Total Sources of Working Capital		$ 427,260
Uses of Working Capital:		
Decrease in General Long-Term Debt Payable	360,000	
Purchase of Building Additions and Equipment	29,959	
Total Uses of Working Capital		389,959
NET INCREASE IN WORKING CAPITAL		$ 37,301

ELEMENTS OF NET INCREASE (DECREASE) IN WORKING CAPITAL

	Increase or (Decrease)
Cash	$ 75,922
Accounts Receivable	116,731
Prepaid Expenses	(23,004)
Inventories	30,894
Accounts Payable	30,811
Accrued Liabilities	(1,535)
Interfund Loan Payable	(197,518)
Current Portion of Long-Term Debt	5,000
NET INCREASE IN WORKING CAPITAL	$ 37,301

The Accompanying Notes are an Integral Part of these Financial Statements.

COUNTY OF MERRIMACK, NEW HAMPSHIRE
NOTES TO FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the County of Merrimack, New Hampshire, conform to generally accepted accounting principles as applicable to governmental units.

The following is a summary of the more significant policies:

Basis of Presentation

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equities, revenues, and expenditures or expenses. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the County:

GOVERNMENTAL FUNDS

1) **General Fund** - The General fund is the general operating fund of the County. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

2) **Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action.

3) **Capital Projects Funds** - Capital Projects Funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations.

PROPRIETARY FUNDS

4) **Enterprise Fund** - An enterprise fund (The Merrimack County Nursing Home) is used to account for operations that provide a service to the residents of the County by user charges and

reimbursements from the State of New Hampshire, where periodic measurement of net income is required by the County and State for capital maintenance, public policy, management control, accountability, and cost reimbursement purposes. Such accounting principles required the preparation of separate financial statements as has been done in this case.

FIDUCIARY FUNDS

5) **Agency Funds** - To account for assets held by a governmental unit acting as an agent for individuals, private organizations, other governmental units, and/or other funds.

ACCOUNT GROUPS

General Fixed Assets

Fixed assets used in governmental fund type operations are accounted for in the general fixed assets account group, rather than in governmental funds. Fixed assets accounted for are land, buildings, and equipment and construction in progress, although county records are incomplete.

The values for the general fixed assets shown in note 8 of this report are based on estimated historical costs as provided by county management and current appraisal data as provided by insurance companies.

General Long-Term Debt Group of Accounts

Long-term liabilities expected to be financed from general governmental funds are recorded in the general long-term debt group of accounts. It is the county's intention to retire these bonds from tax revenues generated by the general fund, even though the proceeds of the bonds were used to construct tangible and potentially saleable assets. In addition, the bonds bear the full faith and credit of the county.

Nursing home bonded debt has been reflected in the enterprise fund to meet the requirements of NCGA Statement #1, which states that bonds expected to be retired from enterprise revenues should be shown as a liability of this fund. These bonds also bear the full faith and credit of the county and are not just the obligation of the nursing home.

Bases of Accounting

The modified accrual basis of accounting is used for all governmental type funds (general, special revenue, and capital projects) and fiduciary (agency) funds.

Under the modified accrual basis of accounting, revenues are recorded when received in cash except in cases where they are both measurable and available and therefore are resources which may be used to finance expenditures of the fiscal period. Expenditures, except for interest on the general funds portion of long-term debt which is recorded when it becomes due, are recorded when goods or services are received and actual liabilities are incurred.

The full accrual basis of accounting is used for the enterprise fund (Merrimack County Nursing Home).

Inventories

No funds, except the enterprise fund (Merrimack County Nursing Home), a record inventories. The nursing home records inventories at cost on a first-in, first-out basis.

Prepaid Expenses

Prepaid expenses of the enterprise fund (Merrimack County Nursing Home) represent prepayments of subsequent year's expenses. They will be writen off as actual expenses when they are incurred during 1981. At the end of 1980 the prepaid expenses were comprised of the following:

Prepaid Contracts	$	199
Plant Insurance		5,713
Prepaid Maintenance		1,807
Total Prepaid Expenses	$	7,719

Accrued Expenses

Accrued expenses of the enterprise fund (Merrimack County Nursing Home) are comprised of the following:

Accrued Payroll	$	29,009
Accrued Interest		102,044

Accrued Employee Compensation -		
Vacation Leave		160,069
Total Accrued Expenses	$	291,122

Total Columns on Combined Statements

Total columns on the Combined Statements are captioned Memorandum Only to indicate that they are presented only to facilitate analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation in general fund is employed as an extension of formal budgetary integration. Encumbrances outstanding at year end are reported as reservations of fund balances since they do not constitute expenditures or liabilities. The encumbrance in the general fund is for the following:

Area II Enforcement Funds	$	800
Federal Revenue Sharing		
Probate Microfilm		20,000
Information System		57,358
Total	$	78,158

NOTE 2 - PENSION FUND

The county provides for pension benefits to substantially all employees through a contributory retirement system under New Hampshire law. The law prescribes the formula for computing retirement allowances and presently does not permit advance funding of pension liabilities. Retirement allowances are paid by county funding and employees' contributions, based on age and date of entry. Employee contributions constitute an annuity savings fund from which a portion of the retirement allowances are paid. Pension expense paid for the year totaled $81,413. The unfunded past service liability of the entire retirement system was approximately nineteen million dollars (of which aproximately seventeen million dollars is the state's liability) and is being amortized over a twenty year period terminating in 1993. The value of vested benefits of the employees has not been determined.

NOTE 3 - ACCUMULATED UNUSED EMPLOYEE BENEFITS

The County does not accrue accomulated vacation or sick leave in the General Fund, but rather records these costs at the time the payments are made. The Enterprise Fund (Merrimack County Nursing Home) accrues accumulated vacation leave and recognizes the expense in the period the leave is earned.

Vacation Leave - Employees earn between one half hour per eight hours worked to one and a quarter days vacation at the completion of each month's service. At least one week of vacation leave must be used within one year of accrual. Upon termination, employees receive any remaining vacation leave which has been accrued. At December 31, 1980, estimated accrued vacation leave was $160,069 for the Enterprise Fund (Merrimack County Nursing Home).

Sick Leave - Employees earn between one half hour per eight hours worked to one and one half days at the completion of each month, depending upon employees' classification. Employees may accumulate a maximum of 90 days sick leave. Sick leave is not vested and it is not the policy of the County to pay accrued sick leave to employees upon termination. Sick leave is only recognized in the year it is paid.

NOTE 4 - DUE FROM OTHER GOVERNMENTS

Amount due from other governments in the special revenue fund - federal revenue sharing - is for the fourth quarter 1980 entitlements in the amount of $70,810 received in 1981.

NOTE 5 - CHANGES IN LONG-TERM DEBT

The following is a summary of bond transactions for the County of Merrimack for the year ended December 31, 1980:

	Balance January 1	General Obligation Notes and Bonds Issued	General Obligation Notes and Bonds Retired	Balance December 31
General Obligation Debt Payable				
Public Improvement Bonds, Court House Addition, 5.70%, Due 9/1/89	$ 625,000	$ -	$ 65,000	$ 560,000
Long-Term Bonds:				
Public Improvement Bonds, Administration Building, 4.9%, Due 10/1/93	700,000	-	50,000	650,000
Total General Fund	1,325,000	-	115,000	1,210,000
Public Improvement Bonds, Two Hundred Bed Addition, 6.00%, Due 7/15/95	4,400,000	-	275,000	4,125,000
Public Improvement Bonds, Two Hundred Bed Supplemental, 4.25%, Due 9/1/87	480,000	-	60,000	420,000
Total General Obligation Bonds	$6,385,000	$ -	$ 480,000	$ 5,905,000

NOTE 6 - FUTURE DEBT REQUIREMENTS

The debt service requirements of both the General Fund and the Merrimack County Nursing Home at December 31, 1980 is as follows:

Year	Principal	Interest	Total
1981	$ 475,000	$ 334,276	$ 809,276
1982	475,000	308,134	783,134
1983	475,000	281,991	756,991
1984	475,000	225,849	730,849
1985	470,000	229,706	699,706
Subtotal	2,370,000	1,409,956	3,779,956
1986-1995	3,535,000	1,038,018	4,573,018
Total	$ 5,905,000	$ 2,447,974	$ 8,352,974

NOTE 7 - CONSTRUCTION COMMITMENTS

The County is currently renovating and making additions to the county court house. The contract of $913,000 was awarded to A.P. Whitaker & Sons, Inc. The renovations and addition are being financed with the proceeds of a $625,000 bond issue and a contribution of $625,000 from the general fund balance. The total court house project will cost $1,190,000 the balance of

$277,000 being used for architect's fees and other related costs. The remaining $60,000 will be used for installation of an additional elevator needed in the new nursing home.

NOTE 8 - FIXED ASSETS

The Enterprise Fund (Merrimack County Nursing Home) buildings and its equipment have been recorded at cost. Depreciation has been computed on the above buildings and equipment using the straight-line method based on the following useful lives:

New County Home Building	25-40 Years
Building Improvements - Other	15-30 Years
New Nursing Home Start Up Equipment	2-5 Years
New and Pre-Existing Nursing Home Equipment	3-20 Years

The major classes of nursing home depreciable assets as at December 31, 1980 are summarized as follows:

	Cost	Accumulated Depreciation	Net Depreciated Value
Buildngs and Improvements	$ 7,148,929	$ 916,740	$ 6,232,189
Equipment	756,500	283,085	473,415
Totals	$ 7,905,429	$ 1,199,825	$ 6,705,604

The change in general fixed assets is as follows:

	Balance January 1, 1980	Additions	Balance December 31, 1980
Cost or Estimated Value			
Buildings and Land:			
General Government	$ 1,800,000	$ -	$ 1,800,000
House of Corrections	400,000	-	400,000
Farm	100,000	-	100,000
Equipment:			
General Government	157,771	22,502	180,273
Corrections	-	2,k604	2,604
Farm Equipment	81,766	10,277	92,043

	Balance January 1, 1980	Additions	Balance December 31, 1980
Construction in Progress:			
Correction Facility	-	19,385	19,385
Court House	887,059	277,837	1,164,896
Total Cost or Estimated Cost	$ 3,426,596	$ 332,605	$ 3,759,201
Investments in General Fixed Assets Derived From:			
General Obligation Bonds	$ 1,625,000	$ -	$ 1,625,000
Current Revenue	1,783,196	332,605	2,115,801
Federal Revenue Sharing	18,400	-	18,400
Total Investment in General Fixed Assets	$ 3,426,596	$ 332,605	$ 3,759,201

NOTE 9 - CONTINGENT LIABILITIES

Merrimack County is in dispute with the N.H. Division of Welfare for certain welfare payments which the state claims the county owes and which the county claims no liability. As of December 31, 1980 the disputed amount is $245,250.

NOTE 10 - CAPITAL PROJECTS FUND DEFICIT

The deficit of the capital project fund, corrections facility, is due to incurring obligations for the new correction facility, which will replace the old facility that was condemned, before the bonds were issued to finance the construction. Management expects to issue the bonds in 1981.

NOTE - 11 BUDGETS AND BUGETARY ACCOUNTING

The County follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The county commissioners shall deliver or mail to each member of the county convention who will be in office on the date that appropriations are voted and to the chairman of the board of selectmen in each town and the major of each city within the county and to the secretary of state prior to December 1 annually their operating budget for the ensuing calendar year, together with a statment of actual expenditures and income for at least nine months of the preceding calendar year.

2. Not earlier than ten nor later than twenty days after mailing of the commissioners' statement there shall be held within the county at such time and place as the chairman of the county convention may specify, a public hearing on the budget estimates as submitted by the commissioners. Notice of such public hearing shall be submitted by the clerk of the county convention, with a summary of the budget as submitted, for publication in a newspaper of general circulation in the county at least three days prior to the date of said hearing.
3. Twenty-eight days must have elapsed from the mailing of such operating budget before the county convention shall vote for appropriations for the ensuing budget period.
4. The county convention shall adopt its annual budget within 90 days after the beginning of the calendar year.
5. The final form of the county budget shall be filed with the secretary of state's office and the commissioner of revenue administration no later than 30 days after the adopting of the budget.
6. The commissioners are authorized to transfer budgeted amounts between departments within any fund; however, any revisions that alter the total expenditures of any fund must be approved by the executive committee of the delegation.
7. Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Fund and Enterprise Fund.
8. Budgets for the General and Special Revenue funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). The budget for the enterprise fund is prepared on the modified accrual basis while GAAP required the full accrual basis.

NOTE 12 - INTERFUND RECEIVABLE AND PAYABLE

Interfund receivable and payable balances at December 31, 1980 were:

	Interfund Receivables	Interfund Payables
General Fund	$ 519,595	$ 25,104
Special Revenue Fund		
Federal Revenue Sharing	-	120,000
Capital Projects		
Court House Renovations	25,104	-
Corrections Facility	-	510
Enterprise Fund		
Merrimack County Nursing Home	-	399,085
Total	$ 544,699	$ 544,699

NOTE 13 - OVEREXPENDITURES

The major overexpenditures in the general government group of expenditures were welfare, superior court and the farm. The bulk of the welfare overexpenditures were related to old age assistance, APTD and intermediate nursing home care. The county has little control over welfare expenditures as these items are reimbursements to the State of New Hampshire.

The superior court was also overexpended due to several requests for unbudgeted items and a heavy caseload which resulted in heavy payrolls and service fees. These overexpenditures were authorized by the court; county officials have little control over superior court expenses.

The farm overexpended due to increase in feed cost and problems relating to feeding which were corrected in 1981.

Underexpenditures in other areas offset these overexpenditures for a total underexpenditures of $172,882. Two areas of underexpenditures involving federal revenue sharing funds will be carried forward to 1981. They are the information system and microfilming for the register of probate.

Other areas of significant underexpenditures were for the maintenance of courthouse and salary increases. Maintenance of courthouse was underexpended because part of the year the county used the state facilities. Underexpenditures for salary increases occurred because the county continued the old employee classifications, rather than implementing the new classifications as budgeted.

Merrimack County Nursing Home revenues increased substantially over budget. Expenses were kept low by requiring laundry purchases and hiring of new personnel to go through the commissioners before a purchase order was sent or hiring began. By keeping personnel costs down, the total underexpenditures of $81,233 and the increased charges for services, the operating transfer required from the general fund was $526,134 under the budget.

NOTE 14 - LEASES

The county extension service leases office space for its operations. The extension service signed a five year lease for the period from July 1, 1978 to June 30, 1983. The rental is $1,200 per month for the first year, $1,350 per month for the second and third years, and $1,500 per month for the fourth and fifth years. The total rent expense for 1980 was $16,200.

NOTE 15 - RESTATEMENT OF FUND BALANCE AND ACCOUNTING CHANGE

The restatement of agency fund balance as a liability and the restatement of the enterprise fund bonded debt and contributions were changed to reflect *NCGA Statement 1 Governmental Accounting and Financial Reporting Principles.*

Fiduciary Fund Type - Agency

The beginning fund balances have been reclassified as a liability to reflect the custodial responsibilities of the county.

In addition, the inmate checking account was added to the agency fund. This money is held for the corrections' inmates until they are released.

Enterprise Fund

The beginning fund balance were restated as follows:

Contributions		
County	$(445,987)	(A)
Federal	(263,250)	(A)
Capital Projects		
200 Bed Addition	27,720	(B)
Capitalize Labor Expended for 200 Bed Addition	25,640	(B)
	$(655,877)	

(A) These changes were made to reflect equipment purchased by the county for the nursing home prior to 1978. The federal contributions are nursing home bonded debt for building additions paid from federal revenue sharing funds. $6,750 a year is charged to federal contributions from the building depreciation.

(B) As the nursing home bonded debt is shown as a liability of the nursing home, any capital projects being financed from this debt are shown in the nursing home statements. Also, labor expended for capital improvements are capitalized and depreciated over the life of the building.

The nursing home bonded debt is now shown as a nursing home liability and nor part of general long-term debt because the intention of the county is to pay for the bonds from nursing home revenues.

General Fund

The general fund was restated to reflect an overestimate of receivables from the rural planning grant and encumbrances of $800 charged to fund balance. Restatement is calculated as follows:

	Increase (Decrease)
Rural Planning Grant	$ (3,450)
Encumbrances	800
Total Decrease	$ (2,650)

Capital Projects Fund

The capital projects fund was restated to reflect the 200 bed addition as part of the nursing home enterprise fund.

NOTE 16 - LITIGATION

There are presently two cases pending against the County of Merrimack, New Hampshire. The first being Buchman Osborne vs. Merrimack County, and the second being State of New Hampshire vs. Sean Sheedy. Merrimack County's Attorney is of the opinion that both cases will be resolved by motions to dismiss.

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND - STATEMENT OF SOURCES OF REVENUES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Revenues			
Property Taxes	$3,640,576	$3,640,576	$ -
Charges for Services			
Superior Court Fines and Foreits	60,000	93,766	33,766
Register of Deeds Fees	150,000	148,201	(1,799)
Sheriff's Fees	80,000	98,187	18,187
Dispatch System	58,348	52,221	(6,127)
Total Charges for Services	348,348	392,375	44,027
County Farm			
Sale of Milk	90,000	80,245	(9,755)
Sale of Livestock	3,000	855	(2,145)
Sale of Produce	3,000	872	(2,128)
Sale of Food to Home	25,000	24,449	(551)
Miscellaneous	2,000	3,185	1,185
Total County Farm	123,000	109,606	(13,394)
Intergovernmental Revenues			
Rural Planning Grant	-	6,964	6,964
Board and Care of Children	14,000	6,839	(7,161)
Direct Aid - Welfare	2,000	2,959	959
Soldiers' Aid	2,000	560	(1,440)
Old Age Assistance	2,000	3,336	1,336
Federal Payment in Lieu of Taxes	-	2,198	2,198
Probation Clerk Hire	-	4,721	4,721
Total Intergovernmental Revenues	20,000	27,577	7,577
Miscellaneous			
Interest	150,000	187,446	37,446
House of Corrections-Reimbursements	10,000	4,086	(5,914)
Treasurers Department	-	459	459
Total Miscellaneous	160,000	191,991	31,991
Total Revenues	$4,291,924	$4,362,125	$ 70,201

COUNTY OF MERRIMACK, NEW HAMSPHIRE
GENERAL FUND - STATEMENT OF EXPENDITURES
COMPARED TO BUDGET
GENERAL GOVERNMENT
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Administration			
Personnel	$ 84,503	$ 80,711	$ (3,792)
Audit	3,740	7,507	3,767
Social Security	32,000	33,699	1,699
Health Insurance	32,000	33,118	1,118
Retirement	30,000	21,769	(8,231)
Insurance-Workmen's Compensation	20,000	23,463	3,463
Outside Services	8,750	10,014	1,264
Printing and Binding	2,400	2,179	(221)
Supplies	2,800	2,633	(167)
Communications	7,200	8,331	1,131
Travel	5,500	3,939	(1,561)
Equipment Repairs	2,800	2,187	(613)
Dental Expense	-	1,656	1,656
Capital Outlay	-	144	144
Total Administration	231,693	231,350	(343)
Delegation	7,500	7,591	91
Information System			
Personnel	1,771	1,771	
Supplies	58,229	871	(57,358)
Total Information System	60,000	2,642	(57,358)
County Attorney			
Personnel	44,147	43,574	(573)
Outside Services	600	679	79
Printing and Binding	212	209	(3)
Supplies	881	923	42
Communications	2,400	2,518	118
Travel	157	1,394	1,237
Total County Attorney	48,397	49,297	900

	Budget	Actual	Actual Over/(Under) Budget
Register of Deeds			
Personnel	81,575	81,501	(74)
Outside Services	3,711	3,427	(284)
Printing and Binding	38,796	38,216	(580)
Supplies	577	577	-
Communications	3,323	2,199	(1,124)
Equipment	200	199	(1)
Insurance	200	670	-
Capital Outlay	1,280	1,198	(82)
Total Register of Deeds	130,132	127,987	(2,145)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND - STATEMENT OF EXPENDITURES
COMPARED TO BUDGET
GENERAL GOVERNMENT
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Register of Probate			
Personnel	17,237	$ 14,881	$ (2,356)
Probate Judge Account	300	-	(300)
Special Salary Account	-	7,733	7,733
Outside Services	1,440	1,128	(312)
Printing and Binding	6,500	4,533	(1,967)
Supplies	1,000	663	(337)
Communications	3,500	2,755	(745)
Equipment Repairs	200	-	(200)
Insurance	550	683	133
Capital Outlay - Equipment	2,000	1,705	(20,000)
Capital Outlay - Microfilming	20,000	-	(20,000)
Total Register of Probate	52,727	34,081	(18,646)
Sheriff's Department			
Personnel	170,812	156,605	(14,207)
Deputy Services	-	12,466	12,466
Education and Training	790	199	(591)
Outside Services	1,500	1,851	351
Fees Paid State Officials	6,500	6,823	323
Stationery and Supplies	3,600	3,441	(159)
Dues and Subscriptions	360	242	(118)
Postage	2,400	1,860	(540)

	Budget	Actual	Actual Over/(Under) Budget
Photography	950	587	(363)
Telephone	3,500	4,058	558
Extraditions and Travel	7,500	5,259	(2,241)
Dispatch Services	19,000	19,000	-
Auto Maintenance	21,000	17,023	(3,977)
Insurance	12,000	9,496	(2,504)
Capital Outlay-Vehicle Replacement	12,000	12,117	117
Capital Outlay	5,085	5,058	(27)
Total Sheriff's Department	266,997	256,085	(10,912)
Dispatch			
Personnel	39,842	41,089	1,247
Social Security	2,054	-	(2,054)
Retirement	1,078	-	(1,078)
Health Insurance	1,792	-	(1,792)
Communications	6,500	5,596	(904)
Capital Outlay	16,200	-	(16,200)
Total Dispatch	67,466	46,685	(20,781)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND - DETAILS OF EXPENDITURES
COMPARED TO BUDGET
GENERAL GOVERNMENT
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Medical Referee			
Salaries	$ 16,000	$ 13,970	$ (2,030)
Outside Services	-	2,755	2,755
Communications	-	3	3
Travel	-	380	380
Total Medical Referee	16,000	17,108	1,108

	Budget	Actual	Actual Over/(Under) Budget
Maintenance of Court House			
Personnel	35,608	30,022	(5,586)
Electricity	42,000	30,902	(11,098)
Water	2,000	2,085	85
Fuel	30,000	27,135	(2,865)
Outside Services	6,500	5,574	(926)
Maintenance Agreements	2,000	1,895	(105)
Care of Grounds	1,000	37	(963)
Supplies	2,500	2,467	(33)
Equipment Repairs	1,000	1,102	102
Insurance	4,000	4,048	48
Building Improvements	500	-	(500)
Capital Outlay	1,500	1,357	(143)
Total Maintenance of Court House	128,608	106,624	(21,984)
Superior Court			
Personnel	121,182	143,762	22,580
Outside Services	9,040	19,897	10,857
Printing and Binding	2,500	2,299	(201)
Supplies	10,000	12,666	2,666
Jury Payroll	70,000	104,515	34,515
State Vs Payroll	8,900	19,811	10,911
Referees and Masters	20,000	24,994	4,994
Court Stenographers Fees	63,500	65,571	2,071
Communications	9,600	8,637	(963)
Travel	480	4,237	3,757
Clerk's Retirement	2,873	4,375	1,502
Equipment Repairs	850	1,648	798
Insurance	1,648	3,510	1,862
Capital Outlay	-	78	78
Total Superior Court	320,573	416,000	95,427

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND - STATEMENT OF EXPENDITURES
COMPARED TO BUDGET
GENERAL GOVERNMENT
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Welfare Administration			
Personnel	$ 42,887	$ 39,319	$ (3,568)
Printing and Binding	350	250	(100)
Supplies	200	416	216
Soldiers Aid	12,000	20,628	8,628
Welfare Direct Aid	67,000	69,947	2,947
Old Age Assistance	42,000	41,388	(612)
APTD	143,000	158,605	15,605
Nursing Home Care	670,000	678,046	8,046
Nursing Home Care, County	50,000	50,000	-
Board and Care of Children	125,000	128,310	3,310
Communications	984	748	(236)
Travel	3,000	2,596	(404)
Equipment Repairs	270	195	(75)
Capital Outlay	820	846	26
Total Welfare Administration	1,157,511	1,191,294	33,783
Other			
Interest, Tax Anticipation Notes	85,804	85,804	-
Mental Health	43,200	43,200	-
Visiting Nurse Association	40,000	40,000	-
Retired Senior Volunteer Project	8,000	8,000	-
Merrimack County Conservation District	10,000	10,000	-
Community Action Program:			
Meals on Wheels	19,534	19,534	-
Transportation	15,600	15,600	-
Senior Companion Program	2,500	2,500	-
Salary Increases	80,044	-	(80,044)
Contingency Fund	11,115	7,312	(3,803)
Corrections Study	30,000	30,000	-
Unemployment Compensation Insurance	17,192	6,449	(10,743)
Total Other	362,989	268,399	(94,590)
TOTAL GENERAL GOVERNMENT	$2,850,593	$2,755,143	$ (95,450)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND - STATEMENT OF EXPENDITURES
COMPARED TO BUDGET
CORRECTIONS DEPARTMENT
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Personnel	$ 231,752	$ 232,604	$ 852
Dental Expense	-	402	402
Social Security	13,800	14,259	459
Health Insurance	15,000	11,737	(3,263)
Retirement	7,300	4,752	(2,548)
Outside Services	155	154	(1)
Supplies	14,500	15,906	1,406
Meals and Board for Inmates	205,927	120,273	(85,654)
Medical Services	20,000	11,131	(8,869)
Heat and Lights	30,000	36,127	6,127
Communications	6,000	6,260	260
Travel	1,600	3,158	1,558
Maintenance and Repair of Equipment	4,000	3,502	(498)
Uniforms	1,700	1,154	(546)
Rehabilitation Expense	9,200	7,830	(1,370)
Insurance	9,000	8,203	(797)
Capital Outlay	3,500	2,604	(896)
Total Corrections Department	$ 573,434	$ 480,056	$ (93,378)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND - STATEMENT OF EXPENDITURES
COMPARED TO BUDGET
COUNTY FARM
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Personnel	$ 39,400	$ 43,302	$ 3,902
Dental Expense	-	78	78
Social Security	2,328	2,753	425
Health Insurance	3,000	3,077	77
Retirement	1,900	1,354	(546)
Veterinarian's Fees	1,500	1,249	(251)
Breeding, Testing and Registrations	1,800	2,111	311
Supplies	3,200	3,609	409
Heat and Lights	3,500	5,662	2,162
Gas, Oil and Grease	3,000	4,153	1,153
Seed, Fertilizer and Spray	6,400	7,017	617
Feed	28,000	37,523	9,523
Bedding	500	455	(45)
Repairs to Building	500	1,310	810
Repairs to Equipment	4,000	4,040	40
Taxes	7,000	6,994	(6)
Rent	200	137	(63)
Special Projects	10,000	10,000	-
Insurance	5,000	2,073	(2,927)
Capital Outlay	10,000	10,277	277
Total County Farm	$ 131,228	$ 147,174	$ 15,946

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND - STATEMENT OF EXPENDITURES
COMPARED TO BUDGET
DEBT SERVICE
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
Principal			
General Government:			
Administration Building	$ 50,000	$ 50,000	$ -
Courthouse Renovations	65,000	65,000	-
Total Principal	115,000	115,000	-
Interest			
General Government:			
Administration Building	69,925	69,925	-
TOTAL DEBT SERVICE	$ 184,925	$ 184,925	$ -

COUNTY OF MERRIMACK, NEW HAMPSHIRE
GENERAL FUND
STATEMENT OF OTHER SOURCES (USES) OF FINANCIAL RESOURCES COMPARED TO BUDGET
OPERATING TRANSFERS
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Budget	Actual	Actual Over/(Under) Budget
OTHER SOURCES			
Operating Transfers In			
Special Revenue Funds:			
Federal Revenue Sharing Funds	$ 40,000	$ 40,000	$ -
Law Enforcement Planning	-	801	801
CETA Funds	-	4,279	4,279
Total Special Revenue Funds	400,000	405,080	5,080
Capital Projects Funds:			
Interest From Building Fund	-	6,935	6,935
TOTAL OPERATING TRANSFERS - IN	$ 40,000	$ 412,015	$ 12,015
OTHER USES			
Operating Transfers Out			
Rural Planning Grant			
Personnel	$	$ 6,323	$ 6,323
Supplies	-	177	177
Travel	-	464	464
Total Rural Planning Grant	-	6,964	6,964
County Extension Service	110,000	110,000	-
Enterprise Fund	910,650	384,516	(526,134)
TOTAL OPERATING TRANSFERS - OUT	$1,020,650	$ 501,480	$ (519,170)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
SPECIAL REVENUE FUNDS
COMBINING BALANCE SHEET
DECEMBER 31, 1980

	Federal Revenue Sharing	CETA	County Extension Service	Law Enforcement Planning Councils	Rural Planning Grant	Total December 31
Assets						
Cash	$ 140,737	$ -	$ 1,801	$ -	$ -	$ 142,538
Due from Other Governments	70,810	-	-	-	-	70,810
TOTAL ASSETS	$ 211,547	$ -	$ 1,801	$ -	$ -	$ 213,348
Liabilities and Fund Balance						
Liabilities:						
Due to Other Funds	$ 120,000	$ -	$ -	$ -	$ -	$ 120,000
Fund Balance:						
Undesignated	91,547	-	1,801	-	-	93,348
TOTAL LIABILITIES AND FUND BALANCE	$ 211,547	$ -	$ 1,801	$ -	$ -	$ 213,348

COUNTY OF MERRIMACK, NEW HAMPSHIRE
SPECIAL REVENUE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Federal Revenue Sharing	CETA	County Extension Service	Law Enforcement Planning Councils	Rural Planning Grant	Total December 31, 1980
Revenues:						
Intergovernmental	$ 330,576	$ 4,279	$ -	$ -	$ -	$ 334,855
Interest	17,812	-	31	-	-	17,843
Reimbursements	-	-	7,816	-	-	7,816
Total Revenues	348,388	4,279	7,847	-	-	360,514
Expenditures:						
General Government	-	-	121,284	-	6,964	128,248
Capital Outlay	-	-	-	-	-	-
Total Expenditures	-	-	121,284	-	6,964	128,248
Excess (Deficiency) of Revenues Over Expenditures	348,388	4,279	(113,437)	-	(6,964)	232,266
Other Sources and Uses:						
Operating Transfers In	-	-	110,000	-	6,964	116,964
Operating Transfers Out	(400,000)	(4,279)	-	(801)	-	(405,080)
Total Transfers	(400,000)	(4,279)	110,000	(801)	6,964	(288,116)
Net Increase (Decrease) in Fund Balance During Year	(51,612)	-	(3,437)	(801)	-	(55,850)
Fund Balance, January 1, 1980	143,159	-	5,238	801	-	149,198
Fund Balance, December 31, 1980	$ 91,547	$ -	$ 1,801	$ -	$ -	$ 93,348

COUNTY OF MERRIMACK, NEW HAMPSHIRE
SPECIAL REVENUE FUNDS-FEDERAL REVENUE SHARING FUNDS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

Revenues:			
Intergovernmental:			
First Entitlement	$86,184		
Second Entitlement	86,184		
Third Entitlement	87,398		
Fourth Entitlement	70,810		
Total Entitlements		$330,576	
Interest:		17,812	
Total Revenues			$ 348,388
Operating Transfer to General Fund:			
Administration Building Debt Service		50,000	
Social Service Grants		125,000	
Corrections Department Salaries		120,000	
Welfare Direct Aid		25,000	
Probate - Microfilm		20,000	
Information System			
Personnel		1,771	
Supplies		58,229	
Total Operating Transfers Out			400,000
Excess of Revenues Over Expenditures and Other Uses			(51,612)
Fund Balance, January 1, 1980			143,159
Fund Balance, December 31, 1980			$ 91,547

COUNTY OF MERRIMACK, NEW HAMPSHIRE
SPECIAL REVENUE FUNDS - COUNTY EXTENSION SERVICE
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

Revenues:		
Reimbursements	$ 7,816	
Interest	31	
Total Revenues		$ 7,847
Expenditures:		
Current:		
Agents' Salaries	40,202	
Secretarial Salaries	29,385	
Summer Assistant Salary	29,385	
Travel	12,638	
Supplies and Materials	5,788	
Communications and Services	5,407	
Social Security Taxes	1,886	
Maintenance Agreements	1,030	
Health Insurance	1,266	
Rents	16,200	
Postage and Handling	118	
Repairs to Equipment	358	
Bond	57	
Workmen's Compensation	82	
Equipment Insurance	135	
Insurance	43	
Outside Rentals	290	
Unemployment Insurance	331	
Electricity	826	
4-H Work Study	278	
Total Current	117,617	
Capital Outlay:	3,667	
Total Expenditures		121,284
Deficiency of Revenues Over Expenditures		(113,437)
Other Sources		
Operating Transfers from General Fund		110,000
Deficiency of Revenues and Other Sources Over Expenditures		(3,437)
Fund Balance, January 1, 1980		5,238
Fund Balance, December 31, 1980		$ 1,801

COUNTY OF MERRIMACK, NEW HAMPSHIRE
CAPITAL PROJECTS FUNDS
COMBINING BALANCE SHEET
DECEMBER 31, 1980

	Court House Renovations	Two Hundred Bed Addition	Administration Building	Corrections Facility	Total December 31
Assets					
Cash	$ -	$ -	$ 134	$ -	$ 134
Interfund Loan Receivable	25,104	-	-	-	25,104
TOTAL ASSETS	$ 25,104	$ -	$ 134	$ -	$ 25,238
Liabilities and Fund Balance					
Liabilities:					
Accounts Payable	$ -	$ -	$ -	$ 18,875	$ 18,875
Interfund Loan Payable	-	-	-	510	510
Total Liabilities	-	-	-	19,385	19,385
Fund Balance:					
Designated for Specific Capital Projects	25,104	-	134	(19,385)	5,853
TOTAL LIABILITIES AND FUND BALANCE	$ 25,104	$ -	$ 134	$ -	$ 25,238

COUNTY OF MERRIMACK, NEW HAMPSHIRE
CAPITAL PROJECTS FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
FOR THE FISCAL YEAR ENDED DECMEBER 31, 1980

	Court House Renovations	Two Hundred Bed Addition	Administration Building	Corrections Facility	Total December 31
Revenues:					
Interest	$ 6,935	$ -	$ -	$ -	$ 6,935
Expenditures:					
Contractors	270,349				270,349
Corrections Facility Design				19,385	19,385
Court House Design	7,488				7,488
Total Expenditures	277,837	-	-	19,385	297,222
Deficiency of Revenues Over Expenditures	270,902)			(19,385)	290,287)
Other Uses, Operating Transfers:					
General Fund	6,935				6,935
Deficiency of Revenues Over Expenditures and Other Uses	277,837)	-	-	(19,385)	(297,222)
Fund Balance, January 1	302,941	27,723	134		330,798
Restatement of Beginning Fund Balance	-	(27,723)			(27,723)
As Restated	302,941	-	134	-	303,075
Fund Balance, December 31	$ 25,104	$ -	$ 134	($19,385)	$ 5,853

COUNTY OF MERRIMACK, NEW HAMPSHIRE
MERRIMACK COUNTY NURSING HOME - ENTERPRISE FUND
BALANCE SHEET
DECEMBER 31, 1980

ASSETS			
Current Assets			
Cash		$ 77,343	
Accounts Receivable		497,073	
Prepaid Expenses		7,719	
Inventories		269,397	
Total Current Assets			$ 851,532
Property, Plant and Equipment (Net)			6,705,604
TOTAL ASSETS			$7,557,136
LIABILITIES AND FUND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable	$ 164,083		
Accured Expenses	291,122		
Interfund Loans Payable	399,085		
Current Portion of General Obligation Bonds	360,000		
Total Current Liabilities		$1,214,290	
Long-Term Liabilities			
General Obligation Bonds (Net of Current Portion)		4,335,000	
Total Liabilities			$5,549,290
Fund Equity			
Contributed Capital			
County	445,987		
Federal	256,500		
Total Contributed Capital		702,487	
Retained Earnings			
Designated for Specific Capital Projects	18,968		
Undesignated	1,286,391		
Total Retained Earnings		1,305,359	
Total Fund Equity			2,007,846
TOTAL LIABILITIES AND FUND EQUITY			$7,557,136

COUNTY OF MERRIMACK, NEW HAMPSHIRE
MERRIMACK COUNTY NURSING HOME - ENTERPRISE FUND
STATEMENT OF REVENUES AND EXPENSES COMPARED TO BUDGET
(NON-GAAP BUDGETARY BASIS)
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary (Non-GAAP) Basis	Budget	Actual Over/(Under) Budgetary Basis
Operating Revenues:					
Charges of Services	$ 4,304,319	$ -	$ 4,304,319	$ 3,846,000	$ 458,319
Miscellaneous Income	12,112	-	12,112	62,000	(49,888)
Internal Income	3,120	-	3,120	20,000	(16,880)
Maintenance Income	7,946	-	7,946	-	7,946
Medical Services Income	23,333	-	23,333	-	23,333
Dietary Income	22,070	-	22,070	-	22,070
Total Operating Revenues	4,372,900	-	4,372,900	3,928,000	444,900
Operating Expenses:					
Administration	676,550	(25,526)	651,024	721,881	(70,857)
Purchasing	44,218	567	44,785	45,475	(690)
Dietary	645,111	(540)	1,479,475	1,498,073	(18,598)
Nursing Services	1,480,015	(540)	1,479,475	1,498,073	(18,598)
Plant Operation	522,670	7,746	530,416	486,830	43,586
Waste Treatment Plant	10,863	50	10,913	10,700	213
Laundry and Linen	135,249	2,237	137,486	160,250	(22,764)
Housekeeping	219,162	(2,984)	216,178	228,500	(12,322)
Medical, Doctors, Pharmacist and Clerk	152,396	5,106	157,502	165,078	(7,576)

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary (Non-GAAP) Basis	Budget	Actual Over/(Under) Budgetary Basis
Rehabilitation, Recreation	103,252	(1,435)	101,817	100,542	1,275
Depreciation	244,646	(244,646)	-	-	-
Total Operating Expenses	4,234,132	(243,207)	3,990,925	4,069,151	(78,226)
Operating Income (Loss)	138,768	(243,207)	381,975	(141,151)	523,126
Non-Operating Revenue (Expenses)					
Capital Outlay	-	(6,792)	(6,792)	(9,800)	3,008
Debt Service	-	(365,000)	(365,000)	(365,000)	-
Interest	(368,390)	(26,309)	(394,699)	(394,699)	-
Total Non-Operating Revenue (Expenses)	(368,390)	(398,101)	(766,491)	(769,499)	3,008
Loss Before Operating Transfers	(229,622)	(154,894)	(384,516)	(910,650)	526,134
Operating Transfers					
Operating Subsidy	384,516	(365,000)	19,516	545,650	(526,134)
Bond Payment Principle	-	365,000	365,000	365,000	-
Net Income	$ 154,894	$ (154,894)	$ -	$ -	$ -

COUNTY OF MERRIMACK, NEW HAMPSHIRE
MERRIMACK COUNTY NURSING HOME - ENTERPRISE FUND
STATEMENT OF EXPENSES COMPARED TO BUDGET (NON-GAAP BUDGETARY BASIS)
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary Basis	Budget	Actual Over/(Under) Budgetary Basis
Administration					
Personnel	$ 134,396	$ (1,186)	$ 133,210	$ 133,588	$ (378)
Social Security	144,684		144,684	159,994	(15,310)
Health Insurance	148,586		148,586	170,000	(21,414)
Retirement	53,539		53,539	75,000	(21,461)
Outside Services	8,314		8,314	7,500	814
Postage	1,273		1,273	1,800	(527)
Supplies	6,000	(238)	5,762	6,500	(738)
Advertising	689		689	1,000	(311)
Communications	14,546		14,564	15,000	(454)
Dues and Subscriptions	242		242	200	42
Travel	2,697		2,697	1,500	1,197
Conference and Education	1,943		1,943	2,000	(57)
Unemployment Compensation	22,808		22,808	22,808	
Insurance	89,601	(14,423)	75,178	83,000	(7,822)
Consultant Fees and Mileage	1,665		1,665	1,665	
Dental Expense	4,458		4,458		4,458

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary Basis	Budget	Actual Over/(Under) Budgetary Basis
Bad Debt Expense	393		393		393
Management Consultant Fees	25,711		25,711	35,000	(9,289)
Audit Expense	5,326		5,326	5,326	
Vested Benefits	9,679	(9,679)			
Total Administration	676,550	(25,526)	651,024	721,881	(70,857)
Purchasing					
Personnel	44,144	(603)	43,541	44,275	(734)
Supplies	74	1,170	1,244	1,200	44
Total Purchasing	44,218	567	44,785	45,475	(690)
Dietary					
Personnel	224,700	(2,544)	22,156	223,822	(1,666)
Inmate Labor	224		224	6,000	(5,776)
Supplies	52,675	(34)	52,641	50,000	2,641
Food	367,512	18,796	386,308	372,000	14,308
Total Dietary	645,111	16,218	661,329	651,822	9,507
Nursing Services					
Personnel	1,451,020	(5,805)	1,445,215	1,473,073	(27,858)
Medical Personnel Pool	8,444		8,444		8,444
Supplies	20,551	5,265	25,816	25,000	816
Total Nursing Services	1,480,015	(540)	1,479,475	1,498,073	(18,598)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
MERRIMACK COUNTY NURSING HOME - ENTERPRISE FUND
STATEMENT OF EXPENSES COMPARED TO BUDGET (NON-GAAP BUDGETARY BASIS)
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary Basis	Budget	Actual Over/(Under) Budgetary Basis
Plant Operation					
Personnel	$ 174,773	$ 7,916	$ 182,689	$ 181,830	$ 859
Security Services	4,226		4,226		4,226
Supplies	2,343	422	2,765	5,000	(2,235)
Electricity	125,012		125,012	100,000	25,012
Gas	3,872		3,872	3,500	372
Water	2,506		2,506	4,000	(1,494)
Fuel	169,564		169,564	145,000	24,564
Care of Grounds	3,523		3,523	5,700	(2,177)
Care of Equipment	21,564	(8)	21,556	25,000	(3,444)
Building Supplies	15,287	(584)	14,703	16,800	(2,097)
Total Plant Operation	522,670	7,746	530,416	486,830	43,586
Waste Treatment Plant					
Electricity	6,352		6,352	7,100	(748)
Water	276		276	600	(324)
Chemicals	528	50	578	500	78
Fuel	2,035		2,035	1,500	535

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary Basis	Budget	Actual Over/(Under) Budgetary Basis
Communications	171		171	200	(29)
Maintenance and Repairs	1,501		1,501	800	701
Total Waste Treatment Plant	10,863	50	10,913	10,700	213
Laundry and Linen					
Personnel	115,482	(1,388)	114,094	120,250	(6,156)
Supplies	15,270	3,625	18,895	25,000	(6,105)
Linen Purchased	4,497		4,497	15,000	(10,503)
Total Laundry and Linen	135,249	2,237	137,486	160,250	(22,764)
Housekeeping					
Personnel	198,240	(2,351)	195,889	203,500	(7,611)
Purchased Services	3,580		3,580	3,000	580
Supplies	17,342	(633)	16,709	22,000	(5,291)
Total Housekeeping	219,162	(2,984)	216,178	228,500	(12,322)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
MERRIMACK COUNTY NURSING HOME - ENTERPRISE FUND
STATEMENT OF EXPENSES COMPARED TO BUDGET (NON-GAAP BUDGETARY BASIS)
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary Basis	Budget	Actual Over/(Under) Budgetary Basis
Medical, Doctors, Pharmacist and Clerk					
Personnel	$ 20,816	$ (252)	$ 20,564	$ 91,078	$ (70,514)
Contract Pharmacist	9,077	(227)	8,850		8,850
Contract Physician	58,200	(265)	57,935		57,935
Physicals, Employees	1,912		1,912	4,000	(2,088)
Purchases, Medicine	60,242	4,890	65,132	65,000	132
Supplies	2,149	960	3,109	5,000	(1,891)
Total Medical, Doctors, Pharmacist and Clerk	152,396	5,106	157,502	165,078	(7,576)
Rehabilitation and Recreation					
Personnel	78,969	(1,191)	77,778	82,542	(4,764)
Contract Occupational Therapist	4,673	(97)	4,576		4,576
Supplies	1,049	(147)	902	1,000	(98)
Service for Residents	17,902		17,902	17,000	902
Travel	659		659		659
Total Rehabilitation and Recreation	103,252	(1,435)	101,817	100,542	1,275

	Actual	Adjustments to Budgetary Basis	Actual on Budgetary Basis	Budget	Actual Over/(Under) Budgetary Basis
Depreciation	244,646	(244,646)	-	-	-
Interest					
Interest, Tax Anticipation Notes	104,112		104,112	104,111	01
Interest, Bonds	264,278	26,310	290,588	290,588	
Total Interest	368,390	26,310	394,700	394,699	01
Capital Outlay					
Purchasing		864	864	850	14
Dietary		367	367	1,000	(633)
Dietary, Replacement Equipment		1,910	1,910	2,000	(90)
Nursing		456	456	1,000	(544)
Plant Operation		500	500	800	(300)
Laundry and Linen				1,000	(1,000)
Housekeeping		673	673	1,000	(327)
Medical, Doctors, Pharmacist and Clerk		1,500	1,500	1,500	
Rehabilitation, Recreation		522	522	650	(128)
Total Capital Outlay	-	6,792	6,792	9,800	(3,008)
Total Expenses	$ 4,602,522	$ (210,105)	$ 4,392,417	$ 4,473,650	$ (81,233)

COUNTY OF MERRIMACK, NEW HAMPSHIRE
MERRIMACK COUNTY NURSING HOME - ENTERPRISE FUND
SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS - RESTRICTED AMOUNTS
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	200 Bed Addition
Cash At Beginning of Year	$ 61,052
Cash Receipts:	
Transfer From General Fund (Net)	18,837
Interest Received	4,257
Total Cash Receipts	23,094
Total Cash Available	84,146
Cash Disbursements:	
Work in Progress	8,752
Cash at End of Year	$ 75,394

COUNTY OF MERRIMACK, NEW HAMPSHIRE
AGENCY FUND
COMBINING BALANCE SHEET
DECEMBER 31, 1980

	Superior Court Bail and Escrow	Shapiro Escrow Fund	County Patient Funds	Patients Without Funds	Clerk of Superior Court	Inmate Account	Total December 31
Assets							
Cash and Certificates of Deposit	$1,515,264	$ 9,968	$110,034	$ 4,698	$ 17,748	$ 173	$ 1,657,885
Liabilities							
Due to Court Escrow Accounts	$1,515,264	$ 9,968	$ -	$ -	$ 17,748	$ -	$ 1,542,980
Due to Inmates	-	-	-	-	-	173	173
Due to Patients	-	-	110,034	4,698	-	-	114,732
TOTAL LIABILITIES	$1,515,264	$ 9,968	$110,034	$ 4,698	$ 17,748	$ 173	$ 1,657,885

COUNTY OF MERRIMACK, NEW HAMPSHIRE
AGENCY FUNDS
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

	Balance January 1, 1980	Additions	Deductions	Balance December 31, 1980
Superior Court Bail and Escrow				
Assets				
Certificate of Deposit	$ 1,282,999	$ 341,040	$ 108,775	$ 1,515,264
Liabilities				
Due to Bail and Escrow Members	$ 1,282,999	$ 341,040	$ 108,775	$ 1,515,264
Shapiro Escrow Fund				
Asets				
Cash	$ 9,448	$ 520	$ -	$ 9,968
Liabilities				
Due to Shapiro Children	$ 9,448	$ 520	$ -	$ 9,968
County Patient Funds				
Assets				
Cash and Certificate of Deposit	$ 98,035	$ 623,213	$ 611,214	$ 110,034
Liabilities				
Due to Patients	$ 98,035	$ 623,213	$ 611,214	$ 110,034
Patients Without Funds				
Assets				
Cash	$ 5,023	$ 5866	$ 6,191	$ 4,698

	Balance January 1, 1980	Additions	Deductions	Balance December 31, 1980
Liabilities				
Due to Patients Without Funds	$ 5,023	$ 5,866	$ 6,191	$ 4,698
Clerk of Superior court				
Assets				
Cash	$ 29,657	$ 127,819	$ 139,728	$ 17,748
Liabilities				
Due to Court Escrow Accounts	$ 29,657	$ 127,819	$ 139,728	$ 17,748
Inmate Account				
Assets				
Cash	$ 290	$ 15,181	$ 15,298	$ 173
Liabilities				
Due to Inmates	$ 290	$ 15,181	$ 15,298	$ 173

COUNTY OF MERRIMACK, NEW HAMPSHIRE
AGENCY FUND - CLERK OF SUPERIOR COURT
STATEMENT OF CASH RECEIVED, CASH PAID OUT AND CHANGES IN CASH BALANCE
FOR THE FISCAL YEAR ENDED DECEMBER 31, 1980

Cash Received			
Legal Proceedings:			
Fines	$ 20,355		
Bail Forfeited	4,640		
Bail Posted	42,097		
Equity Cases	13,351		
Civil Cases	10,855		
Fees	12,818		
Bonds Posted	2,294		
Postage Receipts	176		
State Credit	842		
Printing	9,580		
Guardian Ad Litum Fees	6,490		
Total Legal Proceedings		$ 123,498	
Other:			
Sale of Books	2,175		
Sale of Transcripts	745		
Coin Operated Copier	1,225		
Miscellaneous	176		
Total Other		4,321	
Total Cash Received			$ 127,819
Cash Paid Out			
Legal Proceedings:			
Guardian Ad Litum Fees	2,572		
Cash Bail Returned	42,839		
Printing	11,599		2,514
Cash Bond Returned	126		
Trustees Cash Returned			126
Total Legal Proceedings		59,650	
Other:			
Returned to Commissioners' Office	79,688		
Miscellaneous	390		
Total Other		80,078	
Total Cash Paid Out			139,728

Net Decrease in Cash During Year	(11,909)
Cash Balance, January 1	29,657
Cash Balance, December 31	$ 17,748*
*Balance Comprised as Follows:	$ 10,443
Bail Held for Return	48
Held for Jury Transportation	1,830
Bond Held for Return	5,326
Guardian Ad Litum Fees	5,326
Trustee Deposits Held for Return	101
Total	$ 17,748

REPORT OF THE CLERK OF SUPERIOR COURT

I am pleased to report that during 1980 the Merrimack County Superior Court disposed of 7½% more cases than were entered. This means that we were able to reduce the backlog of pending law suits. Several factors were significant in permitting us to accomplish this.

In April, we moved from our temporary quarters in the Legislative Office Building back into the enlarged and renovated Courthouse. These facilities provide us with a hearing room and two courtrooms capable of handling jury trials. As a result, we were able to schedule more Judge time in Merrimack County, and, consequently, try more cases than ever before, including jury trials, in July - a first for the Superior Court. We also utilized Court appointed Masters and continued our mandatory arbitration procedure which allowed us to keep pace with the non-jury caseload.

Administratively, we have had success with several new scheduling techniques. Motions and other preliminary matters are scheduled for hearing in a timely fashion rather than being allowed to accumulate. When possible, these preliminary matters are heard by telephone conference calls on our new equipment. The telephone conference allows lawyers to remain in their offices and reduces the time traveling to, and waiting in, the Courthouse. Reduction in lawyer time translates into a cost saving for litigants. By scheduling pretrial conferences in both criminal and civil jury cases two weeks before the scheduled trial, the Court can sharpen the issues for trial and assist in the settlement or disposition of many suits.

The Merrimack County Superior Court has been awarded one of the last grants of Federal money to develop a paperless Court. While this procedure is still in the beginning stage, it will mean a tremendous reduction in the administrative lag and allow for more efficient case tracking.

The operation of the Superior Court has been more costly this year than last year, and will be more expensive next year. Much of the increase in expenditures is the result of statutorily mandated increases in witness and juror fees. However, because of the change to cash basis and the collection of money owed the Court, more money was returned to the County from the Superior Court than ever before.

As always, we in the Clerk's Office are happy to answer any inquiries about the operation of the Superior Court.

John M. Safford
Commissioner to Perform
the Duties of Clerk

REPORT OF THE CLERK OF SUPERIOR COURT

Merrimack County Superior Court in account with John M. Safford, Commissioner.
(January Term, 1980 - January 1, 1980 through March 31, 1980)

CREDIT COUNTY			
Entry Fees	$7,078.50		
Fees	3,906.69		
Fines	5,135.00		
Rules of Court	12.50		
Misc. cash received	.75		
Forfeiture of bail	425.00		
		$16,558.44	
CHARGE COUNTY			
Misc. cash paid out	$ 12.60		
Recall of forfeited bail	250.00		
		$ 262.50	
Reimbursed County Treasurer			$16,295.84

April 25, 1980 Approved

William F. Cann
Presiding Justice

Merrimack County Superior Court in account with John M. Safford, Commissioner
(April Term, 1980 - April 1, 1980 through August 31, 1980)

CREDIT COUNTY		
Entry Fees	$9,998.00	
Fees	5,234,10	
Fines	7,455.00	
Misc. cash received	6.95	
Coin-operated copier	592.65	
Forfeiture of bail	3,708.00	
Sale of N.H. Digest books	300.00	
Sale of Xerox supplies	175.00	
Transcripts	220.60	
		$27,690.30

CHARGE COUNTY			
Misc. cash paid out	95.30		
Jurors parking fines	10.00		
Parcel post	1.50		
Recall of fine credited to County in March, 1980	50.00		
		$ 156.80	
Reimbursed County Treasurer			$27,533.50

October 17, 1980 Approved.

William F. Cann
Presiding Justice

Merrimack County Superior Court in account with John M. Saford, Commissioner.
(September Term, 1980 - September 1, 1980 through December 31, 1980)

CREDIT COUNTY		
Entry fees	$7,972.00	
Fees	3,674.57	
Fines	7,765.00	
Misc. Cash received	22.80	
Coin-operated copier	632.50	
Forfeiture of bail	757.00	
Reserved Case	25.00	
Photocopies	25.00	
Refund of witness fee	36.80	
Transcripts	524.00	
Sale of 1 set West's Digest	75.00	
Sale of 1 set Am Jur 2D	1,800.00	
		$23,309.67

CHARGE COUNTY			
Misc. cash paid out	66.15		
Postage	20.00		
Fee refund	7.00		
		$ 93.15	
Reimbursed County Treasurer			$23,216.52

January 28, 1981 Approved.

Joseph A. DiClerico, Jr.
Presiding Justice

REPORT OF THE COUNTY ATTORNEY

The office of the Merrimack County Attorney is presently staffed by two lawyers working full time and an administrative secretary. This small legal team is ultimately responsible for the prosecution of all but a handful of criminal cases that come County. It is directly responsible for prosecuting the criminal cases that come before the Merrimack County Superior Court. The two attorneys also appear for the State in the various district and municipal courts within the County at the request of local police departments and as time permits. Additionally, the office provides legal representation and advice to Merrimack County officials when they are acting in their official capacities, and to others where provided by statute.

The rise in the criminal case load has cut substantially into the time available to perform other duties. An additional lawyer and secretary are needed to insure that the quality of the work of this office continues to improve in all areas. On June 18, 1980, the New Hampshire Supreme Court issued a ruling in *State v. Hastings* which required that someone accused of a crime be indicted by a Grand Jury within sixty days from the time of arrest. This decision has made it mandatory to have Grand Juries meet at the very minimum at least every sixty days and in the second half of 1980 instead of there being one Grand Jury meeting in September, there were three Grand Jury meetings held in August, September and in November. This decision has caused a substantial increase in the workload of the County Attorney's office.

Comparing the figures which are listed below to those quoted in the annual report of 1979, show that the increase in felony indictments was almost twice in 1980 than what it was in 1979. Most of the time spent in the County Attorney's office is handling felony cases and unfortunately there seems to be a dramatic increase in the number of these cases.

Cases Entered In 1980:
363 Indictments
253 Complaints on Appeal
37 Informations
63 Miscellaneous
716 Total

Dispositions:
23 Jury Trials
37 Bench Trials
253 Pleas
183 Nol-prosses
204 Other
700 Total

Criminal Cases Pending December 31, 1980:
181 Indictments
124 Complaints on Appeal
6 Informations
14 Miscellaneous
325 Total

Glenn G. Geiger, Jr.
Merrimack County Attorney

REPORT OF THE COUNTY SHERIFF

CIVIL SERVICES

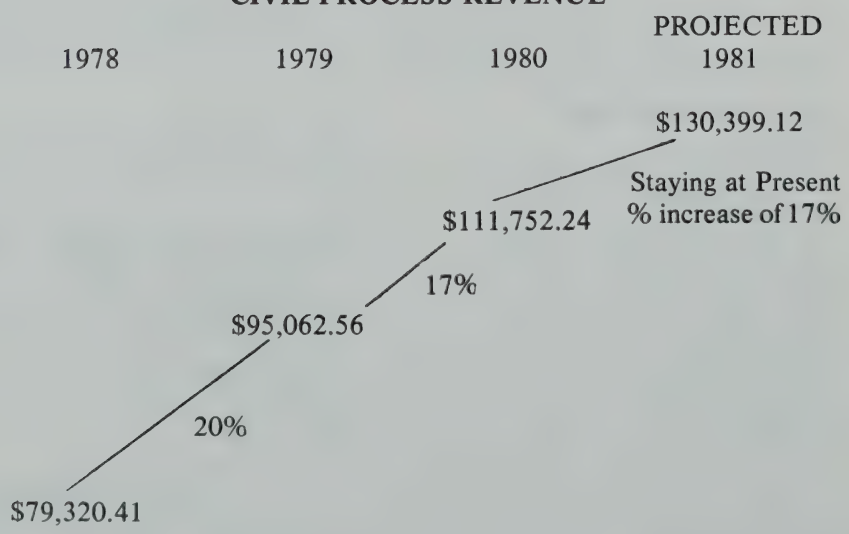
Writs, Attachments, Libels, Orders, Subpoenas, etc. served-
Fees for above services which are turned over to county as income:

Received and disbursed to County Treasurer	$ 96,822.66
Unpaid services as of 12-31-80 (accts receivable)	8,761.58
Total income for County	$ 105,584.24

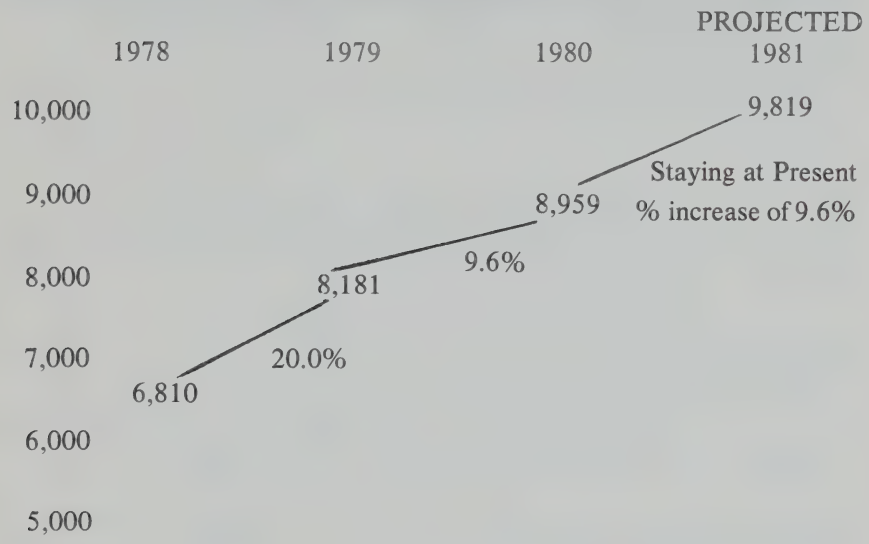
Services for which no compensation is received:

Franklin Pierce Law Center	$ 1,881.00
New Hampshire Legal Assistance	662.50
Merrimack County Attorney	2,787.50
Incarcerated Persons	537.00
Pro Bono Referals	300.00
Total uncompensated	$ 6,168.00
GRAND TOTAL FOR ALL SERVICES PERFORMED	$ 111,752.24

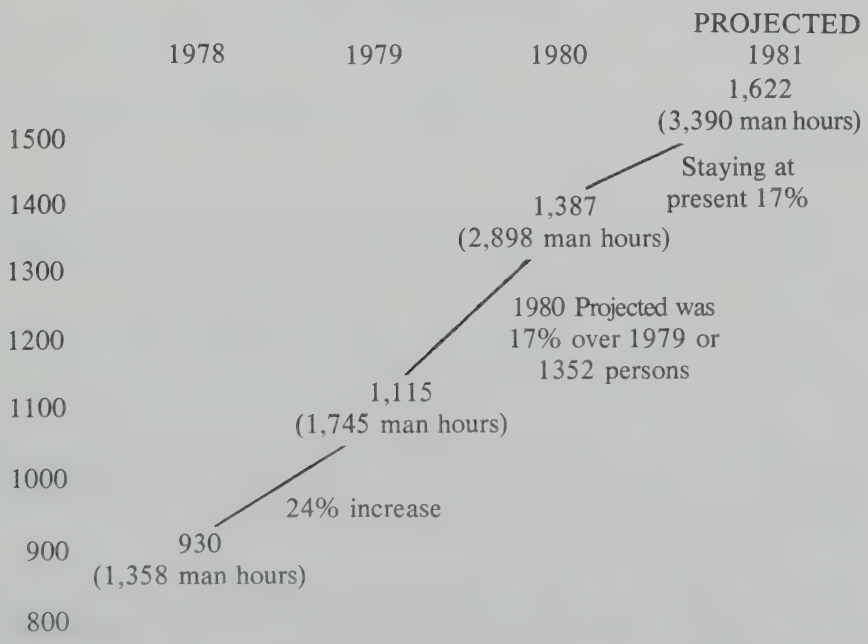
CIVIL PROCESS REVENUE



CIVIL PROCESS SERVICE



PRISONER TRANSPORT/GUARDING



Capias/Warrant Arrests

Capias (Indictment)	ADULT	JUVENILE
Capias (Indictment)	53	0
Capias (Contempt)	85	0
Warrant (Bench and other Departments)	74	0
Sub Total	212	0
TOTAL	212	

Investigative Arrests/Assisted Arrests

		ADULT	JUVENILE
Arrests	- Criminal	19	5
	- Motor Vehicle	26	2
Assisted Arrests	- Criminal	9	8
	- Motor Vehicle	3	0
Sub Total		57	15
TOTAL		72	

GRAND TOTAL ARRESTS 284

Prisoner Transfers
Total Number - 1,387

Definitions

Capias Arrests - Arrests on Superior Court order for either contempt or on Indictment.

Warrant Arrests - Arrest on Superior, District or Municipal Court Bench Warrants, Governor's Warrant or Warrants drawn by other Departments or agencies.

Investigative Arrests - Arrests resulting from Sheriff's Department investigations or on sight observations of offenses.

Investigative Assisted Arrests - Arrests resulting from Sheriff's Department assistance to another department in their investigation, when such Sheriff's Department assistance materially contributed to the identification and/or apprehension of the offender.

Prisoner Transfers - Transfers of adult and juvenile offenders to and from Court and detention center and to and from detention centers and medical/dental facilities.

REPORT OF MERRIMACK COUNTY WELFARE

County Welfare expenses have increased due to inflation and increase of cases served. We try to take advantage of the various programs available. More children are being referred for placement by the courts to expensive institutions.

The categorical assistance program in which the County participates with the State has increased tremendously because of the changes in the settlement law.

Mary D. Osgood
Welfare Director

MERRIMACK COUNTY NURSING HOME
1980 ANNUAL REPORT

The Merrimack County Nursing Home experienced a slight decrease in several operational indicators during 1980. Examples of these declines include:

	1979	1980	DECREASE %
PATIENT DAYS	96,380	94,798	1.6%
LAUNDRY (lbs)	1,105,208	983,673	11.0%
KITCHEN (meals)	380,000	360,566	5.1%

The relatively large decreases in Laundry and Kitchen activity as compared with the slight decline in patient days, were caused by a decrease in the prisoner census in the neighboring County Correctional Facility, which obtains meals and laundry services from the Nursing Home.

Contrasted to declines in patient days, Laundry and Kitchen activity, there was a moderate increase in the number of residents admitted to the Home and a significant increase in Physical Therapy treatments:

	1979	1980	INCREASE %
ADMISSIONS	68	75	10.3%
PHYSICAL THERAPY TREATMENTS	10,485	13,008	24.0%

With our residents' average length of stay measured typically in years instead of months or days as in skilled care or acute care facilities, the increase in admissions is probably not significant. However, the major increase in physical therapy treatments is indicative of an increased emphasis on restorative care at the Merrimack County Nursing Home.

Several organizational changes occured at the Nursing Home during 1980. Marjorie Burris, who had resigned as Assistant Administrator in 1978, rejoined the Home as Director of Resident/Patient Care this year. Physical therapy activities are now being directed by Mary Lou McGill, R.P.T., who was hired in July, 1980 and two new Social Service workers, Jill Savage and Gyme Hardy, were also employed.

The mention of specific individuals and departments heretofore, is in no way intended to ignore the indispensable contributions to the operation of the Nursing Home by other major departments such as Nursing, Housekeeping, Maintenance, Recreation, Pharmacy and Administration. The quiet excellence with which they discharge their responsibilities is a credit to the people who manage these departments and their efficient, devoted personnel.

In July, 1980, the County Commissioners engaged a health care consulting firm to conduct a comprehensive management study of Nursing Home operations. The final report of this consulting firm was presented in early December, and its recommendations and observations will be the subject of intensive study and implementation during the coming months and years.

AUXILIARY REPORT - 1980

The Merrimack County Home Auxiliary which has a membership of thirty has met each Wednesday morning to visit the residents and work on projects. During the year the members have donated a total of about 2250 hours of volunteer service to the Home.

Each month a birthday party sponsored by organizations throughout the county has been arranged. A program was presented and refreshments provided for all.

Favors made by the members and filled with candy have been distributed to all residents on special holidays.

From spring to fall members brought in flowers from their gardens to put in the patients rooms.

The Auxiliary staffed the County Home booth at the Hopkinton Fair selling articles made by the residents and Auxiliary. Articles were also made for sale to help support the gift shop.

In October a bus was provided to take residents who were able to go on a foliage trip to the mountains. Lumber was purchased for the woodworking shop to make footstools and a refrigerator was bought for the Auxiliary room.

In December the Christmas store was held which gave the residents a chance to purchase gifts for their family and friends. These articles were solicited by the Auxiliary from merchants and organizations. The members also provided home made cookies for the Christmas party.

In addition to the Hopkinton Fair, gift shop and Christmas party, funds have been obtained from food sales, a raffle and donations.

The Auxiliary has worked closely with the Recreation Department helping with their activities and providing articles such as cloth, yarn, cards, beano prizes, etc. which are needed for the interests and pleasure of the residents.

We thank the staff for their help in all our endeavors.

Mildred Hudson
President, MCNH Auxiliary

MERRIMACK COUNTY NURSING HOME CHAPLAIN'S REPORT FOR 1980

In 1980 Chaplaincy Services included Sunday chapel meetings, Wednesday Bible Study and special services on weekdays and holiday featuring Gospel music and childrens' choirs.

While area clergymen held services in the chapel most Sundays, the Chaplain emphasized personal visits to residents unable to attend services, counselling and comforting the ill and the lonely. If need be, he visited those temporarily staying at Concord and Franklin hospitals.

The Salvation Army, Congregational, Baptist, Methodist, Adventist, Pentecostal, and non-denominational churches in the Merrimack County area held services during the year. Pastors and church members, including children, attended, some presenting music selections, distributing hymnals, helping residents to the meetings.

Nursing, aides and volunteers cooperated in bringing the handicapped to all the servies.

MERRIMACK COUNTY FARM REPORT - 1980

This year has been a year of major repairs and improvements.

The piggery was remodeled by replacing all iron pens to all cement walls and troughs in each pen. An oil fired garbage cooker was built and installed to replace the old steam cooker.

A new 40' x 100' cement bunker silo was built to hold enough silage for the entire heard of cattle on the farm.

We also built a new feed bunker so that both the dairy and beef herd can be fed with a self unloading wagon to save time and labor.

The 15 year old baler was replaced with a new one that is equipped with a bale thrower that throws the bales automatically into wagons towed behind the baler.

As in the past we raised vegetables for the Nursing Home and jail.

The Merrimack County Farm received a trophy and $25.00 for second place in New Hampshire for a 5 acre contest plot of Muncy-Chief Hybred corn.

The farm also received a DHIA High Herd award for milk and butterfat production.

Walter Lampron
Farm Manager

REPORT OF THE CORRECTIONS ADMINISTRATION

The Department of Corrections had a very busy year in 1980. With the closing of the jail in 1979 it became necessary to transfer all pre-trial detainees to various counties throughout the state. This necessitated a great deal of coordination with the other counties, courts and the sheriff's department for transfers to the courts and to the other counties.

There was a total of 245 inmates held for Merrimack County in Belknap, Grafton, Rockingham, Hillsborough and Sullivan counties for a total 3,753 days served at a cost of $30.00 per day for board and room. This does not include medical care, transportation or other related costs which are billed separately or absorbed by other agencies, such as the Sheriff's department in transportation costs.

We continue to have problems with the proper housing of disturbed inmates. These are men and women who have been in and out of mental institutions. It requires a great deal of time to have them properly readmitted for care to the State Hospital as the existing laws are very cumbersome and restrictive. In 1980 we found that slightly over twenty percent of our population had been either in a mental institution or under psychiatric care at some mental health unit in the state. As deinstitutionalization becomes more and more prevalent, this problem can only increase for the corrections department.

The treatment of programs for the department continue to be effective and have been increased, especially in the area of education, at no additional costs. Nine (9) men have earned their high school diploma (GED) and seven (7) more are presently enrolled. Other are at various stages of the learning process under the professional and voluntary guidance of Mrs. Sue Jenkins, Mrs. Eileen Gfrorer, Mr. Gene LaValle, Mr. Paul Borroughs and Mr. Louis Dumont.

In September the County Delegation authorized the building and funding of a new county correctional facility. Much credit goes to the County Commissioner, Peter Stio, Chairman of the Building Study Committee and his committee and to the delegation for their dedicated efforts to see this desperately needed facility become possible.

The Administration invites all interested persons to visit the correctional department and we will be pleased to show you around as well as answering any questions you might have.

In closing I wish to thank the County Commissioners, Rodney Tenney, Coordinator, Mary Jelley, Acting Administrator at the Nursing Home for their support and assistance; Sheriff Daniels and his staff for countless hours and thousands of miles in transporting inmates; Rep. Peter Stio, chairman and the Building Committee for their many hours of work on the new correctional facility study and presentation to the delegation.

Last, but not lease, a thank you to my entire staff for their continued support and dedication to their profession and to the advancement of proper care and custody of the inmates remanded to our care. They have, through their professionalism, made possible the blend of security and treatment that is so vital in corrections today.

William R. Potter
Administrator

MERRIMACK COUNTY DEPARTMENT OF CORRECTIONS

CRIMES COMMITTED IN 1980

TYPE OF CRIME	NUMBER
Aggravated Felonious Sexual Assault	1
Armed Robbery	2
Arson	3
Assualt	28
Assult on Police Officer	1
Attempted Arson	1
Attempted Robbery	1
Bail Jumping	5
Bench Warrant	3
Burglary	40
Capias	2
Concealment of Merchandise	1

Conduct After Accident.....1
Conspiracy.....2
Conspiring to Commit Robbery.....1
Contempt of Court.....43
Criminal Mischief.....17
Criminal Threatening.....2
Criminal Trespassing.....11
Disorderly Conduct.....9
D.W.I.....23
Escape.....8
Failure to Appear.....2
Failure to Pay Fine.....1
False Report.....1
False Imprisonment.....1
False Inprisonment.....1
Falsification of Record.....1
Felonious Sexual Assault.....7
Felonious Possession of Firearm.....1
Forgery.....1
Fraud.....1
Fugitive from Justice.....4
Governors Warrant.....1
Illegal Parking.....2
Indecent Exposure.....1
Indictment.....4
Kidnapping.....1
Leaving Scene of Accident.....1
Loitering.....1
Manufacture of Controlled Drug.....2
Misappropriation of Funds.....1
Misuse of Plates.....1
Mittimus.....1
Murder.....1
Negligent Homocide.....1
Non-inspection.....2
Non-support.....1
Operating After Suspension or Revocation.....20
Operating Without a License.....1
Operating Without Financial Responsibility.....4
Possession of Controlled Drug.....12
Possession of Stolen Property.....1
Protective Custody.....1
Public Consumption.....1
Receiving Stolen Property.....5

Reckless Conduct	2
Reckless Operation	1
Resisting Arrest or Detention	16
Robbery	4
Sale of Controlled Drug	8
Speed	1
Theft	11
Theft by Unauthorized Taking	7
Theft of Services	2
Transporting Controlled Drug	1
Unauthorized Use of Motor Vehicle	8
Uninspected Motor Vehicle	2
Unregistered Vehicle	1
Violation of Probation	2
8 Traffic Violations	1
3 Misdemeanors	1

INMATES COMMITTED FROM VARIOUS COURTS IN 1980

COURT	NUMBER
Concord District	120
Frankin District	155
Henniker District	20
Hooksett District	35
Merrimack Superior	125
New London District	16
Pittsfield Municipal	11
Bow	1
Loudon District	3

INMATES PROCESSED IN 1980

House of Correction	148
Jail	245
Total	493

Inmates on January 1, 1980	18
Inmates Admitted in 1980	296
Inmates Discharged in 1980	280
Inmates on December 31, 1980	16

REPORT OF THE MERRIMACK COUNTY PURCHASING AGENT

The Purchasing Department was established in 1975 as a central processing unit to be utilized by all departments within Merrimack county. As the years accelerated and more needs were established, the demands are greater in quantity and research.

State of New Hampshire contracts and Group Hospital Association of New Hampshire contracts are helpful but do not fill all the required needs for the County.

Bids are still required which involves research and vendor contact for updated information as well as approval by the Board of Commissioners. The volume of paperwork has increased every year at a surprising rate; 15% for 1980 is a reasonable estimate.

Direct contact with the Board of Commissioners weekly for discussion and/or paperwork is necessary for modernizing information and good interaction for all concerned.

I see this County progressing as a business; economy is difficult and promises to be more demanding in the future. The demanding economic pressures will not lessen the need for skillful knowledge to maintain efficiency and cost containment.

With the aid and interaction of all County Departments, I feel this is the key to a successful and efficient operation.

In keeping with the goals and standards of cost containment in Purchasing, I will continue to strive for new and efficient methods for savings as well as quality for Merrimack County.

I wish to thank Rodney Tenney, County Administrator and the County Commissioners for their continued support and interest in a difficult year.

Odie L. Champagne
Purchasing Agent
Merrimack County

REPORTS OF COUNTY AFFILIATED AGENCIES

MERRIMACK COUNTY COOPERATIVE EXTENSION SERVICE

The Cooperative Extension service originated near the beginning of the 20th century as a result of a vital need to improve life in rural areas. The 1980's bring with them the accelerated rate of change in social, economic, and physical environments and the impact of these changes on individuals, families and communities. A brief highlight of the program areas indicates the following emphasis:

Agriculture and Natural Resources staff will focus attention on improving conditions on the farm, home and forest that will help reduce the state's dependency on imported food and fuel and to improve the home and community environment.

Community Resource Development program will be toward land use issues, as Extension affects the countys' ability to maintain a critical mass for agricultural production. Secondly, the formation and development of the cooperative structure of reproduction, consumption and marketing commodities will be emphasized.

Home Economics will continue its emphasis for the second year on "Simplify Your Life" in an effort to meet the clientele needs of fighting inflation, consumer decision making, energy conservation and stress management.

4-H Youth Development continues to assist youth in acquiring knowledge, developing life skills, and forming attitudes which will enable them to become self-directing, producing and contributing members of society. This mission is carried out through the involvement of parents, volunteer leaders and youth educators who organize and provide educational/subject matter experiences in community settings.

Merrimack County Extension educators are preparing plans of work that are representative of a "balanced program" in that they identify:

- specific audiences including the "hard to reach"
- innovative approaches as well as the traditional
- accurate needs assessments through use of advisory councils
- indications of how to help the varied audiences make changes appropriate to their goals

Extension Service programs are available to all people of Merrimack County and we are located at 21 Green Street, Concord, N.H.

Respectfully submitted,

James Grady
Coordinator

DEPARTMENT OF EMPLOYMENT AND TRAINING

The Department of Employment and Training (MCDET) served 828 Merrimack County residents through programs funded under the Comprehensive Employment and Training Act during fiscal year 1980. Funding was made possible through a Department of Labor grant to the State of New Hampshire which in turn contracted with Merrimack County to administer programs on the local level.

The programs offered can be placed in two categories, those that were designed to provide training and those whose purpose was to provide direct employment opportunities. Training programs included Work Experience, Classroom Training, On-the-Job Training and Youth Programs. Direct employment opportunities were provided through Public Service Employment Programs and Special Projects.

In Title II training programs a total of 353 people were served, most participating in more than one component within this title. Of the total, 167 began their CETA experience with a two-week Orientation and Assessment program; 208 participated in Work Experience Programs to develop good work habits and basic work skills and the information required to perform a specific job; 128 entered On-the-Job Training with Merrimack County employers to be provided with the knowledge and skills essential to perform a specific job.

Title IV provided funding for the Youth Employment and Training Program (YETP), the Youth Community Conservation and Improvement Projects (YCCIP), and the Summer Youth Employment Program (SYEP). A total of 42 youth, 16 to 21 years of age, participated in YETP. Some were enrolled in the In-School component, part-time employment designed to promote a linkage between school and work, others were school dropouts enrolled in a full-time component which included training, job seeking skills and GED programs. 22 youth participated in YCCIP, a program for persons experiencing severe difficulties in obtaining employment. The SYEP served 281 youth, 14 to 21 years of age, focusing on training youth in the transition from school to work, and for those out of school, career exploration and training that would assist them in securing a permanent job.

130 people were enrolled in employment programs under Titles II and VI which included Public Service programs and Special Porjects. Positions were funded with units of government, school districts and non-profit community organizations serving Merrimack County.

1980 saw a continuation of the shift in program emphasis begun in 1979.

Reductions in public and private nonprofit subsidized employment were commensurate with increased spending on private sector employment and training opportunities. Total expenditures for the year were 1.6 million dollars. 70% of the adults enrolled during 1980 were either placed in jobs or had other positive results such as returning to school. 86% of the youth served had similiar positive results, the majority of which either remained in school or returned to school.

Russell W. Robinson
Administrator

CENTRAL NEW HAMPSHIRE COMMUNITY MENTAL HEALTH SERVICES, INC.

Central New Hampshire Community Mental Health Services, Inc. provides comprehensive mental health services to residents of Merrimack County. Services include Inpatient, Outpatient, Partial Hospitalization, twenty-four hour Emergency, Consultation and Education. There are also specialized services provided for infants, children, adolescents, elder citizens, clients released from the New Hampshire Hospital and alcohol and drug abusers.

The services are provided at the Center's headquarters in downtown Concord and branch offices in Franklin (Twin Rivers Counseling Center), Henniker (Contoocook Valley Mental Health) and New London (Kearsarge Counseling Center). Partial Hospitalization and Inpatient services are provided at Concord Hospital while inpatient consultation services are also provided at Franklin Regional Hospital and New London Hospital.

Reimbursement for services may come from health insurance, Medicaid, Medicare or other sources. Direct fees to clients are discounted according to income and size of the family. Families with incomes under $10,000 represented 69% of Mental Health Center clients.

In 1980 the mental health served 3,841 individual clients and had contact with more than 3,000 others through its consultation and education efforts.

One half the clients coming to the mental health center had no previous history of treatment. The most frequent problems were depression and anxiety brought on by stress and crisis.

The Center works closely with the Visiting Nurse Association and other parts of the health and social service delivery system in Merrimack County. It provides services to nursing homes including the Merrimack County Nursing Home, police departments, and the Merrimack County Department of Corrections.

MERRIMACK COUNTY RETIRED SENIOR VOLUNTEER PROGRAM

The purpose of the Merrimack County Retired Senior Volunteer Program (RSVP) is to recruit, interview and place senior volunteers, 60 years of age or older, in meaningful volunteer opportunities. Providing this service allows the volunteer to participate more fully in the life of their community so that they may be productive, needed members of society.

The value of this volunter service to Merrimack County's non-profit agencies, schools, hospitals and nursing homes is inestimable. The Retired Senior Volunteer Program has 365 volunteers serving seventy-five non-profit social service agencies within Merrimack County.

Although volunteers are never paid for their services, RSVP is supportive in terms of reimbursements for driving and meals. The program also carries accident and liability insurance on all volunteers and excess auto insurance on those who drive to and from their volunteer assignments.

Many of the volunteer needs in the County are being met by RSVP volunteers. The continued funding of the program by Merrimack County allows expansion into new service areas. This enables RSVP to reach many of the rural elderly and to establish new volunteer opportunities.

Nancy G. Spater
Director Merrimack County RSVP

RSVP

MERRIMACK COUNTY CONSERVATION DISTRICT

The board of supervisors for the Merrimack County Conservation District take pride in submitting this report of accomplishments to the Commissioners, the Delegation and to the citizens of Merrimack County.

Through out the year we saw an increased concern and awareness on the part of the general citizenry over the loss of important farmland. During the last decade our Nation's agricultural lands have shrunk at the rate of nearly 3 million acres per year. We have seen the conversion of some of the best agricultural land to other uses occur right here in Merrimack County. The District's projects and programs this last year were directed largely to this and energy conservation matters.

The District provided important farmland maps to a number of County towns that are in the process of up-dating their master plans. Many of these towns are now realizing the important role that farming forestry contributed to the over-all economy and environmental quality of their community.

The District has encouraged farmer participation in the State program for the purchase of development rights. A number of applications from Merrimack County farmers were received at the Commissioner of Agriculture's office. Grantee responsibilities were accepted by the District on Conservation Agreements with 2 landowners in the County. A total of 580 acres are involved in the two agreements. These properties will be maintained for agriculture, forestry, open space and scenic enjoyment in perpetuity.

A program involving aerial seeding of winter rye on cropland was carried out through efforts of the District. Over 525 acres were seeded in this manner. This results in considerable energy savings as well as protection of land from wind and water erosion.

Other projects carried out by the District were; fish stocking program with private pond owners, sponsorship of a poem and poster contest for all 4th and 5th graders in Merrimack County schools, sponsorship for a teacher scholarship to attend the conservation camp, participation in a soil stewarship program with a number of County Churches and participation in the Goodyear Tire and Rubber Company's annual awards program in which the District won second place honors.

Technical assistance for on-site landowner assistance for planning and applying conservation practices were provided by Soil Conservation Service technicians.

Funds provided by the county were used primarily for secretarial help. This financial support, together with the countless hours of voluntary work by the supervisors and the associates, resulted in significant achivement of soil and water conservation goals over the past year.

Alan Bartlett, Chairman
Lansing Mallett
Joe Patrepka
Stanley Grimes
Leonard Rowell
Merrimack County Conservation District
Board of Supervisors

COMMUNITY ACTION PROGRAM
BELKNAP-MERRIMACK COUNTIES, INC.

Community Action is a multi-purpose anti-poverty agency which sponsors a wide variety of programs to relieve the burdens of poverty in Merrimack county. Three of those programs receive specific financial asistance from Merrimack County.

The senior citizen transportation program provides approximately 17,500 trips a year to more than 400 senior citizens. Transportation from 20 county towns into Concord is provided as well as local service in Concord and Franklin. This past year, service from Concord to the Merrimack County Nursing Home was added.

The meals on wheels program served an average of 93 meals per day to senior citizens. The program serviced 125 different senior citizens residing in 15 Merrimack County communities. Active efforts are now being made to expand the geographical coverage of the program to more towns.

The senior companion program provides increased income for 31 low income senior citizens who provide services to 125 homebound and institutionalized senior citizens. A variety of services such as visiting, letter writing and shopping assistance are provided.

Community Action continues to maintain local area centers in Concord, Warner, Suncook and Franklin. Other Community Action programs include: senior citizen meal sites, Head Start, weatherization, rural home repair, family planning, food buying clubs, consumer education, energy advocacy, day care, fuel assistance and Women, Infants and Children (WIC) supplemental feeding program.

The fuel assistance program, which provided $1,158,000 in assistance to 2,895 Merrimack County families to relieve the high cost of fuel bills, is the program which has the largest impact. The establishment of WIC to provide special services to persons at nutritional risk was a major new accomplishment during the past year.

COMMUNITY SERVICES ADMINISTRATION

Ralph Littlefield
Executive Director

THE FRIENDS PROGRAM

The first several months have been a time of development and modification. Being the first of its kind in New Hampshire it was necessary to design the program based particularly upon the experiences of the initial period of operation. The nature and scope of guidelines, reports, and procedures were in large part dictated by these experiences. Therefore, there have been on-going changes in the program as it has developed which have led to increased effectiveness in providing emergency housing.

The development of a good working relationship with the various human service agencies has been of particular importance during this period. Regular meetings with members of these agencies are held and efforts have been made to improve services to clients in need of long-term housing. As a result, the program has been very successful in seeing that referrals to the shelter are relocated in as short a period of time as possible. This is reflected in an average stay of less than 3 days and only 8 extensions have been granted past the 5-day maximum stay.

Much effort has also gone into the development of community support for the program. Appearances on radio programs, meetings with churches, awareness of the program and a broadening of referral sources has occurred. The responses from referral agencies has been very good from the shelter opening.

In the first five months of operation the program has provided nearly 300 persons overnight housing and has averaged over 5 persons per night, 7 days a week. As had been expected the major users of the shelter have been City and County Welfare, which together account for nearly ½ of the total number of referrals. The remaining referrals have come from the various human service agencies in the Concord area, including the Salvation Army, the Red Cross, the Task Force on Battered Women, and local churches.

There has also been a good representation of the various groups the program was designed to help. The shelter, by the end of January, had served 50 cases of eviction, 5 families victimized by fire, 13 families of family violence, 49 transients, and numerous other families and individuals in need of emergency housing.

I am confident that the Emergency Housing Program will continue to serve Concord and its outlying communities by providing needed short term housing. We will also continue to make improvements to the program and seek ways to facilitate its efficient operation.

William Jarvis
House Manager

MERRIMACK COUNTY RURAL PLANNING OFFICE

Merrimack County's Rural Planning Office was established in November, 1978, with a two fold purpose: to determine what social services exist in the county and the extent to which they are used by rural residents; and to develop a plan to coordinate service delivery. The project has been funded with a Rural Development Planning Grant from Farmers Home Administration, and may be the only such project whose focus is on human services.

The assessment of human service needs and programs was completed in 1979, after an intensive survey, two series of public hearings, and meetings with officials of each municipality. Because lack of transportation was found to be the most critical problem, the project coordinator turned her attention to developing a public transportation network. Using existing nonprofit and commercial vehicles, with a mix of fixed routes and on-call service, the county-administered system would have helped rural people reach the services they need. The plan was not adopted by the county delegation, however, and the decline of federal assistance has dimmed the prospect of establishing this much-needed service.

The Rural Planning Ofice has been refunded and will be in operation through January, 1982.(The office is located in the County Administration Building, basement level.) For information on the current program, which includes the publication of a countywide human services directory and the encouragement of similar town directories, people may contact the project director at 224-9084.

Valery Mitchell
Project Director

DIRECTORY

ADMINISTRATION

Merrimack County Administration Building
163 North Main Street
Concord, New Hampshire 03301

Merrimack County Co-Operative Extension
21 Green Street
Concord, New Hampshire 3301 225-5505

Merrimack County Courthouse
163 North Main Street
Concord, New Hampshire 03301

Clerk of Superior Court 225-5501
County Attorney 228-0529
Sheriff's Office 225-5583
Commissioner's Office 228-0331
Registry of Deeds 228-0101
Registry of Probate 224-9589
Welfare Director 225-5445

Merrimack County House of Correction
Box 9
Boscawen, New Hampshire 03303 796-2107

Merrimack County Nursing Home
Box 9
Boscawen, New Hampshire 03303 796-2168

Civil Preparedness Coordinator..... 796-2168

AFFILIATED SERVICES

Belknap-Merrimack Community Action
Box 1016
Concord, New Hampshier 03301..... 225-3295

Central New Hampshire Community Mental Health
5 Market Lane
Concord, New Hampshire 03301..... 228-1551

Merrimack County Retired Senior Volunteer Program
1 Thompson Street
Concord, New Hampshire 03301 224-3452

Merrimack County Conservation District
6 Loudon Road
Concord, New Hampshire 03301 225-5931

The Friends Program
P.O. Box 1331
Concord, New Hampshire 03301 228-1193

Merrimack County Department of Employment and Training
163 North Main Street
Concord, New Hampshire 03301 225-5452

Rural Planning Office
163 North Main Street
Concord, New Hampshire 03301 224-9084

Homemaker Program
Concord Regional Visiting Nurse Association
1 Thompson Street
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